

# School District #75 (Mission) Special Committee of the Whole Meeting Agenda

# June 11, 2024, 3:30 pm ZOOM + District Education Office 33046 Fourth Avenue, Mission, BC V2V 1S5

**Pages** 

#### 1. CALL TO ORDER

This meeting and Mission Public School District is located on the Traditional, Ancestral, Unsurrendered, and Shared territories of Stó:lō people, of Leq'á:mel, Semá:th, Máthxwi, Sq'éwlets and Qwó:ltl'el First Nations, stewards of this land since time immemorial.

Halq'eméylem is the language of this land and of Stó:lō ancestors. The place from where Halq'eméylem (Upriver dialect) originates is Leq'á:mel. The language comes from the land, and it has been this way since time immemorial.

- 2. ADOPTION OF AGENDA
- 3. DELEGATIONS/PRESENTATIONS
- 4. CURRICULUM
- 5. UNFINISHED BUSINESS
  - 5.1 Final Draft Budget Bylaw Review

Action 1 - 44

- 6. STAFF REPORTS
  - 6.1 MSS Replacement Project Progress Review

Information 45 - 51

Action

52 - 54

To Review Project presentation to convey next steps, and the Communication and Engagement Plan

- 7. NEW BUSINESS
- 8. MINUTES OF PREVIOUS MEETINGS
  - 8.1 Special Committee of the Whole RE:2024-25 Budget Meeting Minutes, May 28, 2024
- 9. INFORMATION ITEMS
- 10. ADJOURNMENT

# Special Committee of the Whole Meeting Tuesday, June 11, 2024



ITEM 5.1 Action File No.

TO: Committee of the Whole

FROM: D. Welsh, Director of Finance C. Becker, Secretary-Treasurer

SUBJECT: 2024-2025 Preliminary Budget

#### Recommendation

THAT the following resolutions be forwarded to the June 18th Board Meeting for consideration.

THAT the required three (3) readings and adoption of School District No. 75 (Mission) Annual Budget Bylaw for the fiscal year 2024/2025 be carried out in one meeting.

THAT School District No. 75 (Mission) Annual Budget Bylaw for the fiscal year 2024/2025 be approved as read a first time.

THAT School District No. 75 (Mission) Annual Budget Bylaw for the fiscal year 2024/2025 be approved as read a second time.

THAT School District No. 75 (Mission) Annual Budget Bylaw for the fiscal year 2024/2025 be approved as read a third time and finally adopted.

#### 1. Summary:

Attached is the 2024-2025 DRAFT Annual (Preliminary) Budget Bylaw, and the supporting 2024-2025 Preliminary Budget Document, reflecting the updates presented and discussed in the May 28, 2024 Committee of the Whole budget meeting.

#### 2. Background:

The Annual Budget for the school district must be approved before June 30<sup>th</sup> each year. Over the previous months, the school district has reviewed and summarized the budget information for the next school year. Considering the feedback received, the budget has been summarized for presentation and adoption of the ministry Budget Bylaw. The supplemental Budget Document provides detailed information on the budget and the operational plans to support the Board's strategic objectives.

At the May 28<sup>th</sup> budget meeting, the Board resolved **THAT this budget as presented with the reduction** options be forwarded to the June 18, 2024, Board of Education Public Meeting for approval.

#### 3. Options:

The budget must be approved by bylaw. Any additional amendments to the bylaw would need to be made as soon as possible and returned to a special board meeting prior to June 30, 2024 to meet the Ministry timelines for budget approval. The Budget Bylaw will also be amended in February 2025 once the final enrolment and funding is determined, and therefore, additional amendments could be processed with the amended budget.

#### 4. Analysis and Impact:

#### a. Alignment with the **Strategic Plan**:

- i. Honouring Culture and Territory
- ii. Future Orientation
- iii. Student-Centred Learning
- iv. Effective Learning Environments
- v. Quality Teaching and Leadership

# Special Committee of the Whole Meeting Tuesday, June 11, 2024



#### b. Alignment with the Equity Path:

Q'pethet Ye Tel:exw, Gathering to Understand: A Framework for Creating a Culture of Equity

- c. Policy, Legislation, Regulation
- d. Organizational Capacity
- e. Risks
  - i. Organizational
  - ii. Reputational
  - iii. Strategic
- f. Benefits
  - i. Organizational
  - ii. Reputational
  - iii. Strategic
- 5. Public Participation:
- 6. Implementation:
- 7. Attachments:
  - a. 2024-2025 Annual Budget Bylaw (Draft)
  - b. 2024-2025 Preliminary Budget Document

Annual Budget

# School District No. 75 (Mission)

June 30, 2025

June 30, 2025

**Table of Contents** 

Bylaw	]
Annual Budget - Revenue and Expense - Statement 2	2
Annual Budget - Changes in Net Financial Assets (Debt) - Statement 4	۷
Annual Budget - Operating Revenue and Expense - Schedule 2	4
Schedule 2A - Annual Budget - Schedule of Operating Revenue by Source	6
Schedule 2B - Annual Budget - Schedule of Operating Expense by Object	,
Schedule 2C - Annual Budget - Operating Expense by Function, Program and Object	8
Annual Budget - Special Purpose Revenue and Expense - Schedule 3	10
Schedule 3A - Annual Budget - Changes in Special Purpose Funds	11
Annual Budget - Capital Revenue and Expense - Schedule 4	14

#### ANNUAL BUDGET BYLAW

A Bylaw of THE BOARD OF EDUCATION OF SCHOOL DISTRICT NO. 75 (MISSION) (called the "Board") to adopt the Annual Budget of the Board for the fiscal year 2024/2025 pursuant to section 113 of the *School Act*, R.S.B.C., 1996, c. 412 as amended from time to time (called the "*Act*").

- 1. The Board has complied with the provisions of the *Act*, Ministerial Orders, and Ministry of Education and Child Care Policies respecting the Annual Budget adopted by this bylaw.
- 2. This bylaw may be cited as School District No. 75 (Mission) Annual Budget Bylaw for fiscal year 2024/2025.
- 3. The attached Statement 2 showing the estimated revenue and expense for the 2024/2025 fiscal year and the total budget bylaw amount of \$106,248,291 for the 2024/2025 fiscal year was prepared in accordance with the *Act*.
- 4. Statement 2, 4 and Schedules 2 to 4 are adopted as the Annual Budget of the Board for the fiscal year 2024/2025.

READ A THIRD TIME, PASSED AND ADOPTED THE 18th DAY OF JUNI	E, 2024;	
READ A SECOND TIME THE 18th DAY OF JUNE, 2024;		
READ A FIRST TIME THE 18th DAY OF JUNE, 2024;		

I HEREBY CERTIFY this to be a true original of School District No. 75 (Mission) Annual Budget Bylaw 2024/2025, adopted by the Board the 18th DAY OF JUNE, 2024.

Secretary <sup>-</sup>	Treasurer

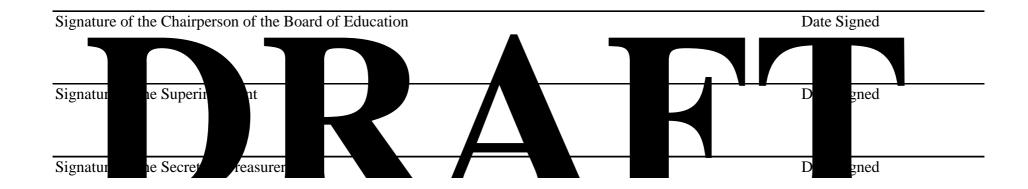
Annual Budget - Revenue and Expense Year Ended June 30, 2025

	2025	2024 Amended
Ministery On systing Creat Front ded FTF1s	Annual Budget	Annual Budget
Ministry Operating Grant Funded FTE's	( 777 000	( (51 )75
School-Age	6,777.000 6.000	6,654.375
Adult Total Ministry Operating Creat Funded ETE's	6,783.000	5.750 6,660.125
Total Ministry Operating Grant Funded FTE's	0,785.000	0,000.123
Revenues	\$	\$
Provincial Grants		
Ministry of Education and Child Care	94,471,795	92,921,102
Other	493,350	511,843
Tuition	2,195,000	2,320,000
Other Revenue	2,360,513	2,514,596
Rentals and Leases	211,650	211,650
Investment Income	650,000	650,000
Amortization of Deferred Capital Revenue	3,252,863	3,252,863
Total Revenue	103,635,171	102,382,054
Expenses		
Instruction	84,669,018	84,844,561
District Administration	4,652,547	4,309,374
Operations and Maintenance	14,830,137	14,431,918
Transportation and Housing	1,610,399	1,425,071
Debt Services	86,190	60,836
Total Expense	105,848,291	105,071,760
Net Revenue (Expense)	(2,213,120)	(2,689,706)
Budgeted Allocation (Retirement) of Surplus (Deficit)	1,737,126	2,023,083
Budgeted Surplus (Deficit), for the year	(475,994)	(666,623)
Budgeted Surplus (Deficit), for the year comprised of: Operating Fund Surplus (Deficit) Special Purpose Fund Surplus (Deficit)		
Capital Fund Surplus (Deficit)	(475,994)	(666,623)
Budgeted Surplus (Deficit), for the year	$\frac{(475,994)}{(475,994)}$	(666,623)

Annual Budget - Revenue and Expense Year Ended June 30, 2025

	2025	2024 Amended
	<b>Annual Budget</b>	Annual Budget
Budget Bylaw Amount		_
Operating - Total Expense	88,025,483	85,251,741
Special Purpose Funds - Total Expense	13,270,396	15,297,361
Capital Fund - Total Expense	4,552,412	4,522,658
Capital Fund - Tangible Capital Assets Purchased from Local Capital	400,000	325,000
Total Budget Bylaw Amount	106,248,291	105,396,760

#### Approved by the Board



Annual Budget - Changes in Net Financial Assets (Debt) Year Ended June 30, 2025

	2025	2024 Amended
	Annual Budget	Annual Budget
	\$	\$
Surplus (Deficit) for the year	(2,213,120)	(2,689,706)
Effect of change in Tangible Capital Assets		
Acquisition of Tangible Capital Assets		
From Local Capital	(400,000)	(325,000)
From Deferred Capital Revenue	(3,109,057)	(3,109,057)
Total Acquisition of Tangible Capital Assets	(3,509,057)	(3,434,057)
Amortization of Tangible Capital Assets	4,466,222	4,461,822
<b>Total Effect of change in Tangible Capital Assets</b>	957,165	1,027,765
Acquisitions of Prepaid Expenses	(200,000)	(200,000)
Use of Prepaid Expenses	200,000	200,000
	-	
(Increase) Decrease in Net Financial Assets (Debt)	(1,255,955)	(1,661,941)

Annual Budget - Operating Revenue and Expense Year Ended June 30, 2025

	2025	2024 Amended
	Annual Budget	Annual Budget
	\$	\$
Revenues		
Provincial Grants		
Ministry of Education and Child Care	83,480,573	80,094,340
Other	303,976	300,840
Tuition	2,195,000	2,320,000
Other Revenue	270,713	255,000
Rentals and Leases	211,650	211,650
Investment Income	650,000	650,000
Total Revenue	87,111,912	83,831,830
Expenses		
Instruction	72,254,285	70,381,915
District Administration	4,271,440	3,964,484
Operations and Maintenance	9,943,156	9,527,628
Transportation and Housing	1,556,602	1,377,714
Total Expense	88,025,483	85,251,741
Net Revenue (Expense)	(913,571)	(1,419,911)
<b>Budgeted Prior Year Surplus Appropriation</b>	1,737,126	2,023,083
Net Transfers (to) from other funds		
Local Capital	(375,000)	(320,000)
Other	(448,555)	(283,172)
Total Net Transfers	(823,555)	(603,172)
Budgeted Surplus (Deficit), for the year		-

Annual Budget - Schedule of Operating Revenue by Source Year Ended June 30, 2025

	2025	2024 Amended
	<b>Annual Budget</b>	Annual Budget
	\$	\$
<b>Provincial Grants - Ministry of Education and Child Care</b>		
Operating Grant, Ministry of Education and Child Care	82,310,535	77,945,580
ISC/LEA Recovery	(240,713)	(225,000)
Other Ministry of Education and Child Care Grants		
Pay Equity	725,901	725,901
Student Transportation Fund	188,900	188,900
Support Staff Benefits Grant	55,180	55,180
FSA Scorer Grant	13,000	13,000
Labour Settlement Funding		1,333,708
Integrated Child and Youth (ICY)	427,770	57,071
<b>Total Provincial Grants - Ministry of Education and Child Care</b>	83,480,573	80,094,340
Provincial Grants - Other	303,976	300,840
Tuition		
Continuing Education	245,000	270,000
International and Out of Province Students	1,950,000	2,050,000
Total Tuition	2,195,000	2,320,000
Other Revenues		
Funding from First Nations	240,713	225,000
Miscellaneous		
Pay for service - Riverside	5,000	5,000
Other	25,000	25,000
Total Other Revenue	270,713	255,000
Rentals and Leases	211,650	211,650
Investment Income	650,000	650,000
Total Operating Revenue	87,111,912	83,831,830

Annual Budget - Schedule of Operating Expense by Object Year Ended June 30, 2025

	2025	2024 Amended
	Annual Budget	Annual Budget
	\$	\$
Salaries		
Teachers	33,605,925	32,890,590
Principals and Vice Principals	5,300,483	5,016,100
Educational Assistants	9,368,900	9,256,458
Support Staff	9,502,340	9,152,230
Other Professionals	3,043,019	2,816,662
Substitutes	3,986,797	3,986,797
Total Salaries	64,807,464	63,118,837
Employee Benefits	15,417,392	14,668,818
<b>Total Salaries and Benefits</b>	80,224,856	77,787,655
Services and Supplies		
Services	2,721,918	2,519,029
Student Transportation	19,000	19,000
Professional Development and Travel	685,088	617,113
Dues and Fees	99,000	97,000
Insurance	200,000	195,000
Supplies	2,625,467	2,598,123
Utilities	1,450,154	1,418,821
<b>Total Services and Supplies</b>	7,800,627	7,464,086
Total Operating Expense	88,025,483	85,251,741

Annual Budget - Operating Expense by Function, Program and Object

Year Ended June 30, 2025

	Teachers	Principals and Vice Principals	Educational Assistants	Support Staff	Other Professionals	Substitutes	Total
	Salaries	Salaries	Salaries	Salaries	Salaries	<b>Salaries</b>	Salaries
	\$	\$	\$	\$	\$	\$	\$
1 Instruction	·	·	·	·	·	·	·
1.02 Regular Instruction	27,016,648	646,840	58,900	637,000		2,669,797	31,029,185
1.03 Career Programs	699,700	158,311	38,500	431,300		20,000	1,347,811
1.07 Library Services	1,291,300					25,000	1,316,300
1.08 Counselling	1,271,300						1,271,300
1.10 Inclusive Education	2,767,932	63,345	7,976,200	914,340	220,085	837,000	12,778,902
1.30 English Language Learning	79,345	27,810	154,100				261,255
1.31 Indigenous Education	450,300	289,739	1,099,200	40,600			1,879,839
1.41 School Administration	,	3,911,734	, ,	1,432,500	75,911	150,000	5,570,145
1.60 Summer School	29,400	, ,		, ,	,	,	29,400
1.62 International and Out of Province Students	,		42,000	113,500	185,606		341,106
Total Function 1	33,605,925	5,097,779	9,368,900	3,569,240	481,602	3,701,797	55,825,243
4 District Administration							
4.11 Educational Administration		202,704		157,200	779,546		1,139,450
4.40 School District Governance		202,701		137,200	101,634		101,634
4.41 Business Administration				515,300	1,092,434	5,000	1,612,734
Total Function 4	-	202,704	-	672,500	1,973,614	5,000	2,853,818
5 Operations and Maintanana							
5 Operations and Maintenance				105 200	102 155	25,000	(12.455
5.41 Operations and Maintenance Administration				105,300	483,155	25,000	613,455
5.50 Maintenance Operations				4,017,900		205,000	4,222,900
5.52 Maintenance of Grounds				322,900		10,000	332,900
5.56 Utilities				4 446 100	402.155	240.000	- - -
Total Function 5	-	-	-	4,446,100	483,155	240,000	5,169,255
7 Transportation and Housing							
7.41 Transportation and Housing Administration				49,400	104,648		154,048
7.70 Student Transportation				765,100		40,000	805,100
Total Function 7	-	-	-	814,500	104,648	40,000	959,148
9 Debt Services							
Total Function 9	-	-	-	-	-	-	-
Total Functions 1 - 9	33,605,925	5,300,483	9,368,900	9,502,340	3,043,019	3,986,797	64,807,464

Annual Budget - Operating Expense by Function, Program and Object

Year Ended June 30, 2025

	Total	Employee	<b>Total Salaries</b>	Services and	2025	2024 Amended
	Salaries	Benefits	and Benefits	Supplies	Annual Budget	Annual Budget
	\$	\$	\$	\$	\$	\$
1 Instruction						
1.02 Regular Instruction	31,029,185	7,160,224	38,189,409	1,426,668	39,616,077	38,869,994
1.03 Career Programs	1,347,811	330,549	1,678,360	286,470	1,964,830	1,721,569
1.07 Library Services	1,316,300	313,190	1,629,490	42,900	1,672,390	1,647,710
1.08 Counselling	1,271,300	308,290	1,579,590	5,500	1,585,090	1,587,860
1.10 Inclusive Education	12,778,902	3,266,662	16,045,564	329,865	16,375,429	15,766,699
1.30 English Language Learning	261,255	62,596	323,851	5,000	328,851	293,209
1.31 Indigenous Education	1,879,839	471,518	2,351,357	301,820	2,653,177	2,513,294
1.41 School Administration	5,570,145	1,228,011	6,798,156	214,700	7,012,856	6,980,831
1.60 Summer School	29,400	7,130	36,530		36,530	35,050
1.62 International and Out of Province Students	341,106	80,249	421,355	587,700	1,009,055	965,699
<b>Total Function 1</b>	55,825,243	13,228,419	69,053,662	3,200,623	72,254,285	70,381,915
4 District Administration						
4.11 Educational Administration	1,139,450	243,949	1,383,399	209,400	1,592,799	1,380,629
4.40 School District Governance	101,634	25,409	127,043	71,500	198,543	191,033
4.41 Business Administration	1,612,734	363,164	1,975,898	504,200	2,480,098	2,392,822
<b>Total Function 4</b>	2,853,818	632,522	3,486,340	785,100	4,271,440	3,964,484
5 Operations and Maintenance						
5.41 Operations and Maintenance Administration	613,455	131,037	744,492	316,150	1,060,642	927,347
5.50 Maintenance Operations	4,222,900	1,093,483	5,316,383	1,473,000	6,789,383	6,550,483
5.52 Maintenance of Grounds	332,900	88,077	420,977	222,000	642,977	630,977
5.56 Utilities	, -		· -	1,450,154	1,450,154	1,418,821
<b>Total Function 5</b>	5,169,255	1,312,597	6,481,852	3,461,304	9,943,156	9,527,628
7 Transportation and Housing						
7.41 Transportation and Housing Administration	154,048	34,985	189,033	9,600	198,633	193,845
7.70 Student Transportation	805,100	208,869	1,013,969	344,000	1,357,969	1,183,869
<b>Total Function 7</b>	959,148	243,854	1,203,002	353,600	1,556,602	1,377,714
9 Debt Services						
Total Function 9	-	-	-	-	-	-
Total Functions 1 - 9	64,807,464	15,417,392	80,224,856	7,800,627	88,025,483	85,251,741
Total Lanchons I - /	07,007,704	10,711,072	00,447,030	7,000,047	00,023,703	05,251,72

Annual Budget - Special Purpose Revenue and Expense Year Ended June 30, 2025

	2025	2024 Amended
	Annual Budget	Annual Budget
	<u> </u>	\$
Revenues		
Provincial Grants		
Ministry of Education and Child Care	10,991,222	12,826,762
Other	189,374	211,003
Other Revenue	2,089,800	2,259,596
Total Revenue	13,270,396	15,297,361
Expenses		
Instruction	12,414,733	14,462,646
District Administration	381,107	344,890
Operations and Maintenance	420,759	442,468
Transportation and Housing	53,797	47,357
Total Expense	13,270,396	15,297,361
Budgeted Surplus (Deficit), for the year		-

Annual Budget - Changes in Special Purpose Funds Year Ended June 30, 2025

	Annual Facility Grant	Learning Improvement Fund	Scholarships and Bursaries	School Generated Funds	Strong Start	Ready, Set, Learn	OLEP	CommunityLINK Fu	Classroom Enhancement und - Overhead
Defermed Devenue beginning of year	\$	\$	\$	\$	\$		\$	\$	\$
Deferred Revenue, beginning of year				1,000,000					
Add: Restricted Grants  Provincial Grants - Ministry of Education and Child Care  Provincial Grants - Other	249,559	291,442			160,000	31,850	246,219	456,462	289,360
Other			70,000	2,000,000					
	249,559	291,442	70,000	2,000,000	160,000	31,850	246,219	456,462	289,360
Less: Allocated to Revenue	249,559	291,442	70,000	2,000,000	160,000	31,850	246,219	456,462	289,360
Deferred Revenue, end of year	-	-	-	1,000,000	-	-	-	-	-
Revenues									
Provincial Grants - Ministry of Education and Child Care Provincial Grants - Other	249,559	291,442			160,000	31,850	246,219	456,462	289,360
Other Revenue			70,000	2,000,000					
	249,559	291,442	70,000	2,000,000	160,000	31,850	246,219	456,462	289,360
Expenses									
Salaries Teachers								19,600	
Principals and Vice Principals							67,465	19,000	
Educational Assistants		244,900					07,103	338,200	
Support Staff	47,331	,			126,000			,	109,600
Other Professionals									
Substitutes							8,000		124,252
	47,331	244,900	-	-	126,000	-	75,465	357,800	233,852
Employee Benefits	15,777	46,542			34,000		14,170	92,650	47,138
Services and Supplies	186,451		70,000	2,000,000		31,850	156,584	6,012	8,370
	249,559	291,442	70,000	2,000,000	160,000	31,850	246,219	456,462	289,360
Net Revenue (Expense)		-	-	-	-	-	-	-	-

Annual Budget - Changes in Special Purpose Funds Year Ended June 30, 2025

Teal Ended Julie 30, 2023	Classroom Enhancement Fund - Staffing	First Nation Student Transportation	Mental Health in Schools	Changing Results for Young Children	Federal Safe Return to Class / Ventilation Fund	SEY2KT (Early Years to	ECL Early Care & Learning	Feeding Futures Fund	MCFD Early Years
Deferred Revenue, beginning of year	\$	40,000	\$	<b>\$</b> 30,000	50,000	15,000	\$	<b>\$</b>	65,000
Add: Restricted Grants Provincial Grants - Ministry of Education and Child Care Provincial Grants - Other Other	8,063,479	13,797	52,000	11,250		19,000	175,000	796,804	64,374
	8,063,479	13,797	52,000	11,250	-	19,000	175,000	796,804	64,374
Less: Allocated to Revenue  Deferred Revenue, end of year	8,063,479	53,797	52,000	41,250	50,000	34,000	175,000	796,804	129,374
Revenues  Provincial Grants - Ministry of Education and Child Care Provincial Grants - Other Other Revenue	8,063,479	53,797	52,000	41,250	50,000	34,000	175,000	796,804	129,374
Expenses	8,063,479	53,797	52,000	41,250	50,000	34,000	175,000	796,804	129,374
Salaries Teachers Principals and Vice Principals Educational Assistants	6,450,783						143,479		
Support Staff Other Professionals Substitutes								77,250	65,400
	6,450,783	-	-	-	-	-	143,479	77,250	65,400
Employee Benefits Services and Supplies	1,612,696 8,063,479	53,797 53,797	52,000 52,000		50,000		30,130 1,391 175,000	19,313 700,241 796,804	17,000 46,974 129,374
Net Revenue (Expense)	-	-	-	-	-	-		. , , , , , , ,	-

Annual Budget - Changes in Special Purpose Funds Year Ended June 30, 2025

	MCFD		HP Childcare	
	<b>Middle Years</b>	BEST	Centre	<b>TOTAL</b>
	\$	\$	\$	\$
Deferred Revenue, beginning of year	60,000	20,000		1,280,000
Add: Restricted Grants				
Provincial Grants - Ministry of Education and Child Care				10,856,222
Provincial Grants - Other				64,374
Other			19,800	2,089,800
	-	-	19,800	13,010,396
Less: Allocated to Revenue	60,000	-	19,800	13,270,396
Deferred Revenue, end of year	-	20,000	-	1,020,000
Revenues				
Provincial Grants - Ministry of Education and Child Care				10,991,222
Provincial Grants - Other	60,000			189,374
Other Revenue			19,800	2,089,800
	60,000	-	19,800	13,270,396
Expenses				
Salaries				
Teachers				6,470,383
Principals and Vice Principals				210,944
Educational Assistants	24,100			607,200
Support Staff				348,331
Other Professionals				77,250
Substitutes				132,252
	24,100	-	-	7,846,360
Employee Benefits	6,300			1,935,716
Services and Supplies	29,600		19,800	3,488,320
	60,000	-	19,800	13,270,396
Net Revenue (Expense)	-	-	-	-

Annual Budget - Capital Revenue and Expense Year Ended June 30, 2025

	2025	Annual Budget		
	Invested in Tangible	Local	Fund	2024 Amended
	Capital Assets	Capital	Balance	Annual Budget
	\$	\$	\$	\$
Revenues				
Amortization of Deferred Capital Revenue	3,252,863		3,252,863	3,252,863
Total Revenue	3,252,863	-	3,252,863	3,252,863
Expenses				
Amortization of Tangible Capital Assets				
Operations and Maintenance	4,466,222		4,466,222	4,461,822
Debt Services				
Capital Loan Interest		86,190	86,190	60,836
Total Expense	4,466,222	86,190	4,552,412	4,522,658
Net Revenue (Expense)	(1,213,359)	(86,190)	(1,299,549)	(1,269,795)
Net Transfers (to) from other funds				
Local Capital		375,000	375,000	320,000
Capital Loan Payment		448,555	448,555	283,172
<b>Total Net Transfers</b>	-	823,555	823,555	603,172
Other Adjustments to Fund Balances				
Tangible Capital Assets Purchased from Local Capital	400,000	(400,000)	-	
Principal Payment				
Capital Loan	362,365	(362,365)		
<b>Total Other Adjustments to Fund Balances</b>	762,365	(762,365)		
Budgeted Surplus (Deficit), for the year	(450,994)	(25,000)	(475,994)	(666,623)



# BUDGET 2024/2025



Mission Public School District is located on the Traditional, Ancestral, Unsurrendered, and Shared territories of Stó:lō people, of Leq'á:mel, Semá:th, Máthxwi, Sq'éwlets and Qwó:ltl'el First Nations, stewards of this land since time immemorial.

Halq'eméylem is the language of this land and of Stó:lō ancestors. The place from where Halq'eméylem (Upriver dialect) originates is Leq'á:mel. The language comes from the land, and it has been this way since time immemorial.

Preliminary Budget 2024/25

#### Table of Contents

Budge	t Process	3
Bud	get Implementation, Monitoring, and Reporting	3
Studer	nt Enrolment	4
Reven	ue	5
Ope	rating Fund	6
G	rants	6
0	ther Revenue	7
Spe	cial Purpose Funds	8
Expen	ses	9
Fun	ctional Reporting	9
Obje	ect Reporting: Salaries, Benefits, Services & Supplies, Amortization	9
Local	Capital	11
Additio	onal Needs	12
	∕ear Financial Plan	
Appen	dix	
A.	Statement of Operations	13
B.	Operating Surplus (Deficit) Reconciliation	13
C.	Summary of Reserves	13
D.	Statements - Operating Fund, Special Purpose Funds, Capital Fund	14
E.	Revenue – All Funds	15
F.	Operating Fund Revenue – Reconciliation of Changes from 2023/24	16
G.	Expenses – All Funds	17
Н.	Expenses – Operating Fund	18
l.	Operating Fund Expenses – Reconciliation of Changes from 2023/24	19
J.	Expenses – Special Purpose Funds	20
K.	Enrolment	21
L.	Special Purpose Fund Grants – Annual Funding	22
M.	Staffing - Schools	23
N.	Staffing – District	24
Ο.	Loan Summary	25
Р	Budget Summary	26

#### **Budget Process**

As per the School Act, school districts are required to submit a balanced budget each year. The budget process commences in February and is completed by the end of June with the approval of the preliminary budget.

As required by Public Sector Accounting Standards (PSAS) and the Ministry of Education and Child Care, the school district reports revenue and expenses under three separate funds: the operating fund, the special purpose fund, and the capital fund.

OPERATING FUND: The operating fund includes ministry grants and other revenues used to fund instructional programs, school and district administration, facilities operations, maintenance, and transportation.

SPECIAL PURPOSE FUND: The special purpose fund includes separate, identifiable funds designated for a specific use or program. These funds are received from the Ministry of Education and Child Care, and other sources, with restrictions on how the funds may be spent.

CAPITAL FUND: The capital fund includes a combination of ministry capital grants, locally generated funds (which are transferred from the operating fund to cover other capital expenditures), and school site acquisition charges from local municipalities. These funds are used for facility operations including construction, enhancement, and maintenance of buildings, fields, infrastructure, and land purchases for future school development.

#### Budget Implementation, Monitoring, and Reporting

After the preliminary budget is approved, there will invariably be new and updated information available that may impact the district's financial operations. These changes are consolidated and reflected in the amended budget, which requires board approval and submission to the ministry by the end of February.

The district has established administrative procedures and controls with respect to budget implementation and reporting based on best practices. In adherence to these processes and procedures, the board allows management the appropriate flexibility to make the financial changes necessary to meet the unforeseen operational needs of the district and to fully maximize its financial resources.

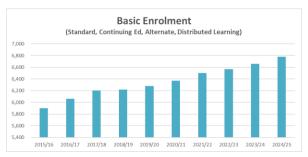
Financial updates are presented to the board quarterly. These updates include a high-level summary of the budget and actuals-to-date, significant financial variances or changes from the previous quarter, staffing changes, and any other information that will assist the board in performing their governance duties.

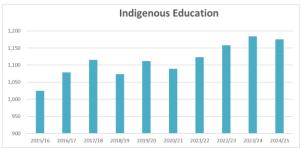
At the end of the fiscal year (June 30), management prepares a financial statement discussion and analysis report (FSD&A) in addition to the annual financial statements. The FSD&A provides detailed information on the variances between the budget and actual financial results.

#### Student Enrolment

Determining student enrolment is the first step in preparing the annual budget, as most revenue streams are tied to student enrolment. The preliminary budget includes enrolment based on estimates submitted to the Ministry in February, as well as a projection for international students, and any required adjustments based on more recent data that indicates significant changes from the February forecast.

The following information summarizes projected and previous years enrolment in the core funding groups. A more detailed breakdown is provided in the appendix.









									Amended Budget	Prelim Budget
Enrolment Group - Full Year	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Basic Allocation										
K-12 Standard Schools	5,535	5,713	5,866	5,890	5,936	5,668	6,200	6,273	6,386	6,485
Continuing Education (CE)	90	87	102	92	94	103	58	63	60	68
Alternate Schools (Alt)	100	100	87	89	89	95	91	102	97	97
Distributed Learning (DL)	174	160	150	147	161	502	154	129	117	132
Standard + CE + Alt + DL	5,899	6,059	6,205	6,218	6,280	6,368	6,504	6,567	6,659	6,782
Inclusive Education										
Inclusive Education L1	6	6	8	7	7	6	5	4	3	3
Inclusive Education L2	271	292	306	327	345	357	392	419	476	500
Inclusive Education L3	63	90	70	83	107	126	139	155	155	165
Indigenous Education										
Indigenous Education	1,025	1,079	1,115	1,073	1,112	1,089	1,123	1,158	1,184	1,175
English Language Learning										
English Language Learning	317	371	346	340	312	357	339	323	324	335

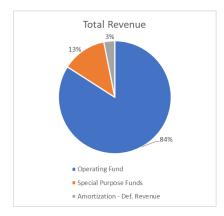
#### Revenue

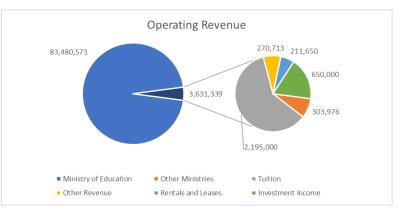
This section highlights the changes to budgeted revenue, including adjustments to operating grants, which are primarily due to funded wage and benefit increases and enrolment increases. A summary of the changes is presented below.

Per ministry directive, the preliminary budget does not include funding for remedy related to classrooms that exceed class size and composition ratios; however, these costs and the related funding will be reflected in the amended budget, once estimates are available.

The preliminary budget also does not include full funding from the province related to labour settlement funding. Wage lifts defined in the collective agreements for teachers and support staff, and estimated wage lifts for *non-educator* exempt personnel, have been funded through an increase to the student funding rates. However, funding for wage lifts for *educator* administrator and exempt roles, and cost of living (COLA) increases for all employee groups, has not been confirmed by the ministry in time for preliminary budget presentation. This funding is estimated at approximately \$700K-\$800K. As a result, the preliminary budget currently reflects a draw from surplus to offset the related compensation costs, and this will be adjusted in the amended budget once the funding amount is confirmed.

Total Revenue Summary	Actuals 2024/2022 2022/2022					Am	nended Budget		Preliminary Budget	Change		
	2020/2021		2021/2022		2022/2023		2023/2024		2024/2025	\$	%	
Operating Fund Special Purpose Funds Capital Fund Amortization - Def. Revenue	\$ 68,264,522 11,222,479 339,226 2,973,354	\$	72,148,650 10,203,928 194,936 3,018,809	\$	76,905,344 12,622,838 210,710 3,123,694	\$	83,831,830 15,297,361 - 3,252,863	\$	87,111,912 13,270,396 - 3,252,863	\$ 3,280,082 (2,026,965) -	3.91% -13.25% 0.00%	
	\$ 82,799,581	\$	85,566,323	\$	92,862,586	\$	102,382,054	\$	103,635,171	\$ 1,253,117	1.22%	
\$ change from Prior Year % change from Prior Year	3,778,612 4.78%		2,766,742 3.34%		7,296,263 8.53%	,	16,815,731 19.65%		1,253,117 1.22%			





#### Operating Fund

Revenue	Actuals 2020/2024 2021/2022 2022/2022					An	nended Budget		Preliminary Budget	Change		
		2020/2021		2021/2022		2022/2023		2023/2024	2024/2025		\$	%
Operating Fund												
Grants												
Ministry of Education	\$	65,892,174	\$	68,747,077	\$	73,159,535	\$	80,094,340	\$	83,480,573	\$ 3,386,233	4.23%
Other Ministries		362,317		450,725		315,481		300,840		303,976	3,136	1.04%
		66,254,491		69,197,802		73,475,016		80,395,180		83,784,549	3,389,369	4.22%
Tuition		1,398,001		2,300,936		2,323,048		2,320,000		2,195,000	(125,000)	-5.39%
Other Revenue		312,557		318,882		303,375		255,000		270,713	15,713	6.16%
Rentals and Leases		216,660		216,477		203,688		211,650		211,650	-	0.00%
Investment Income		82,813		114,553		600,217		650,000		650,000	-	0.00%
	\$	68,264,522	\$	72,148,650	\$	76,905,344	\$	83,831,830	\$	87,111,912	\$ 3,280,082	3.91%
												_
\$ change from Prior Year		1,175,587		3,884,128		4,756,694		11,683,180		3,280,082		
% change from Prior Year		1.75%		5.69%		6.59%		16.19%		3.91%		

#### Grants

Operating fund grants have increased from the prior year, primarily due to increased enrolment and increased grant rates related to funded wage and benefit increases.

Ministry of Education Grant Rates		Actuals		Amended Budget	Preliminary Budget	Ch	ange
(per student)	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	\$	%
Basic Allocation	7,560	7,885	7,885	8,625	8,915	290	3.25%
Distributed Learning	6,100	6,360	6,360	6,960	7,200	240	3.33%
Continuing Education	7,560	7,885	7,885	8,625	8,915	290	3.25%

Operating Fund Grants		Actuals		Amended Budget	Preliminary Budget	Chang	je
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	\$	%
Provincial Grants Operating Fund Ministry of Education							
Operating Grant	\$ 63,232,408	\$ 67,997,526	\$ 69.282.965	\$ 77,945,580	\$ 82,310,535	\$ 4,364,955	5.60%
Other	<del></del>	* **,***,***	* *************************************	+ 11,010,000	<del>+</del> ,-:-,	* 1,001,000	
ISC/LEA Recovery	(175,290)	(265,080)	(240,713)	(225,000)	(240,713)	(15,713)	6.98%
Early Career Mentorship	140,000	-	-	-		-	
Early Learning Framework	2,486	2,486	952	-		_ 1	#DIV/0!
Equity Scan	-	-	14,881	-		-	
Extreme Weather Grant	-	18,821	-	-		-	
FSA	12,964	12,964	14,464	13,000	13,000	-	0.00%
Labour Settlement	-	-	2,749,033	1,333,708		(1,333,708)	-100.00%
Pay Equity	725,901	725,901	725,901	725,901	725,901	-	0.00%
Funding for Graduated Adults	21,405	11,946	10,688	-		-	
Support Staff Benefits	52,433	53,613	55,076	55,180	55,180	-	
Transportation Supplement	188,900	188,900	188,900	188,900	188,900	-	0.00%
Teacher Labour Settlement	1,690,967	-	-	-		-	
Integrated Child and Youth			357,388	57,071	427,770	370,699	
	2,659,766	749,551	3,876,570	2,148,760	1,170,038	(978,722)	-45.55%
	65,892,174	68,747,077	73,159,535	80,094,340	83,480,573	3,386,233	4.23%
Provincial Other							
Art Starts	-	6.375	4,500	4,500	4,500	_	0.00%
BCPSEA	-	-,-	19,526	-	,	-	
Other	-	15,000	-,-	_		-	
Industry Training Authority	215,699	278,300	133,140	139,200	139,200	-	0.00%
BC Council for International Ed	,	,	4,250	, in the second	·		
UFV	146,618	151,050	154,065	157,140	160,276	3,136	2.00%
	362,317	450,725	315,481	300,840	303,976	3,136	1.04%
Total Provincial Operating Grants	\$ 66,254,491	\$ 69,197,802	\$ 73,475,016	\$ 80,395,180	\$ 83,784,549	\$ 3,389,369	4.22%
\$ change from Prior Year	\$ 2,211,209	\$ 2,943,311	\$ 4,277,214	\$ 6,920,164	\$ 3,389,369		
% change from Prior Year	3.45%	4.44%	6.18%	9.42%	4.22%		

#### Regular Operating Grant

The following table is based on the projected enrolment submitted to the Ministry in February and the updated grant tables provided by the Ministry.

Regular Operating Grant Calculation		Actuals		Amended Budget	Preliminary Budget	Change	e
Calculation	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	\$	%
Regular Learning Students	\$ 42,851,970	\$ 48,889,464	\$ 49,459,648	\$ 55,077,633	\$ 57,813,775	\$ 2,736,142	4.97%
Other Learning Students	4,465,620	2,128,308	2,098,020	2,146,925	2,401,120	254,195	11.84%
Inclusive Education Support	8,948,089	10,167,809	10,775,000	13,319,754	14,389,632	1,069,878	8.03%
Indigenous Education	1,633,500	1,757,495	1,812,270	2,024,640	2,079,750	55,110	2.72%
English Language Learning	542,640	537,315	530,899	562,140	601,325	39,185	6.97%
Salary Differential	943,562	790,286	785,315	833,843	827,419	(6,424)	-0.77%
Unique Geographic Factors	3,586,725	3,671,149	3,764,241	3,922,738	4,042,230	119,492	3.05%
Curriculum/Learning Support	55,305	55,700	57,572	57,907	59,034	1,127	1.95%
Indigenous Education Council				-	96,250	96,250	#DIV/0!
Holdback Allocation	204,997	-	-				
	\$ 63,232,408	\$ 67,997,526	\$ 69,282,965	\$ 77,945,580	\$ 82,310,535	4,364,955	5.60%
\$ change from Prior Year	2,009,433	4,765,118	1,285,439	8,662,615	4,364,955		
% change from Prior Year	3.28%	7.54%	1.89%	12.50%	5.60%		
Total Funded Students	6,407	6,538	6,566	6,660	6,777	117	1.75%
Rate per funded student	9,869	10,401	10,552	11,703	12,146	443	3.78%
\$ change from Prior Year	198	532	151	1,151	443		
% change from Prior Year	2.05%	5.39%	1.45%	10.91%	3.78%		

#### Other Revenue

Other revenue is budgeted for tuition fees from the International and Continuing Education programs, facility rentals, investment income, and miscellaneous other revenue sources.

Other Revenues		Actuals		Amended Budget	Preliminary Budget	Chang	e
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	\$	%
Tuition							
Continuing Education	335,477	398,275	200,938	270,000	245,000	(25,000)	-9.26%
International & Out of Province	1,059,124	1,900,411	2,122,110	2,050,000	1,950,000	(100,000)	-4.88%
Summit Distance Learning	3,400	2,250					
Total Tuition	1,398,001	2,300,936	2,323,048	2,320,000	2,195,000	(125,000)	-5.39%
\$ change from prior year	(924,030)	902,935	22,112	(3,048)	(125,000)		
% change from prior year	-39.79%	64.59%	0.96%	-0.13%	-5.39%		
Other Revenue							
Operating							
LEA Funding - First Nations	175,290	265,080	240,713	225,000	240,713	15,713	6.98%
Miscellaneous							
DOM Clarke Theatre	59,843					-	
Other Revenue	37,570	27,125	36,964	25,000	25,000	-	0.00%
Pay for Service - Riverside	25,004	8,727	9,748	5,000	5,000	-	0.00%
Transportation Fees	14,850	17,950	15,950			-	
	312,557	318,882	303,375	255,000	270,713	15,713	6.16%
\$ change from prior year	(81,508)	6,325	(15,507)	(48,375)	15,713		
% change from prior year	-20.68%	2.02%	-4.86%	-15.95%	6.16%		
Rentals and Leases	216,660	216,477	203,688	211,650	211,650	_	0.00%
Investment Income	82,813	114,553	600,217	650,000	650,000	_	0.00%
Gain on Sale of Capital Assets	,	,,,,,	131,398	,	,		,
	299,473	331,030	935,303	861,650	861,650	- "	0.00%
\$ change from prior year	(30,084)	31,557	604,273	(73,653)	-		
% change from prior year	-9.13%	10.54%	182.54%	-7.87%	0.00%		

#### Special Purpose Funds

Special purpose grants, which are targeted for specific programs and initiatives and funded primarily by the province, continue to increase. As a result, special purpose funding has become a very significant component of overall revenue in recent years.

Revenue				Actuals			Amended Budget			Preliminary Budget	Change		
	2020/2021			2021/2022	2022/2023		2023/2024		2024/2025		\$		%
Special Purpose Fund Grants													
Ministry of Education	\$	10,228,501	\$	8,807,314	\$	10,020,139	\$	12,826,762	\$	10,991,222	\$	(1,835,540)	-14.31%
Other Ministries		68,533		82,013		95,061		211,003		189,374		(21,629)	-10.25%
		10,297,034		8,889,327		10,115,200		13,037,765		11,180,596		(1,857,169)	-14.24%
Other Revenue		925,445		1,314,601		2,507,638		2,259,596		2,089,800		(169,796)	-7.51%
	\$	11,222,479	\$	10,203,928	\$	12,622,838	\$	15,297,361	\$	13,270,396	\$	(2,026,965)	-13.25%
\$ change from Prior Year % change from Prior Year		2,483,739 28.42%		(1,018,551) -9.08%		2,418,910 23.71%		5,093,433 49.92%		(2,026,965) -13.25%			

The following table details the grant revenue budgeted within the special purpose funds. Revenue recognition is based on expenditure during the year, with unspent funds carried forward as deferred revenue. A more detailed breakdown of annual funding budgeted for the special purpose funds is provided in the appendix. As noted previously, the funding for remedy costs related to class size and composition criteria is updated with the amended budget, as the province does not confirm this funding until the fall.

Special Purpose Funds - Grants	Actı	ıals		Amended Budget	Preliminary Budget	Change		
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	\$	%	
Ministry of Education								
Annual Facility Grant	249,513	244,250	249,559	249,559	249,559	-	0.00%	
Classroom Enhancement								
Overhead	259,203	259,203	268,897	283,686	289,360	5,674	2.009	
Staffing	5,179,216	6,175,271	6,600,851	7,905,372	8,063,479	158,107	2.009	
Remedies	743,007	734,301	1,055,664	1,213,743	-	(1,213,743)		
	6,181,426	7,168,775	7,925,412	9,402,801	8,352,839	(1,049,962)	-11.17	
Community Link	416,933	412,254	425,014	448,905	456,462	7,557	1.68	
Changing Results (CR4YC)	1,049	1,423	3,141	39,387	41,250	1,863	4.73	
Early Learning and Child Care	-	-	102,348	247,652	175,000	(72,652)	-29.34	
Feeding Futures				800,105	796,804	(3,301)	-0.41	
FN Student Transportation	13,064	9,302	4,542	47,357	53,797	6,440	13.60	
Learning Improvement	225,361	231,682	244,357	291,080	291,442	362	0.12	
Mental Health in Schools	74,270	122,845	52,000	52,000	52,000	-		
Official Languages (OLEP)	100,479	94,470	331,380	657,224	246,219	(411,005)	-62.54	
Ready, Set, Learn	25,053	36,486	33,478	38,456	31,850	(6,606)	-17.18	
Strengthening Early Years	-	-	985	37,015	34,000	(3,015)	-8.15	
Student and Family Affordability	-	-	436,497	253,317		(253,317)	-100.00	
Safe Return to School	434,860	210,900				-		
Safe Return to Class	2,360,906	130,033	42,468	81,343	50,000	(31,343)	-38.53	
Strong Start	145,587	144,894	168,958	180,561	160,000	(20,561)	-11.39	
_	10,228,501	8,807,314	10,020,139	12,826,762	10,991,222	(1,835,540)	-14.31	
Provincial Other								
MCFD Early Years	58,771	82,013	84,799	150,590	129,374	(21,216)	-14.09	
MCFD Middle Years	6,276	-	-	60,175	60,000	(175)	-0.29	
PSB Mentorship Grant	-	-	10,262	238		(238)	-100.00	
POPFASD C.A.R.S.	3,486	-				-		
	68,533	82,013	95,061	211,003	189,374	(21,629)	-10.25	
Total Provincial SPF Grants	\$ 10,297,034	\$ 8,889,327	\$ 10,115,200	\$ 13,037,765	\$ 11,180,596	\$ (1,857,169)	-14.24	
\$ change from Prior Year	\$ 3,014,991	\$ (1,407,707)	\$ 1,225,873	\$ 2,922,565	\$ (1,857,169)			
% change from Prior Year	41.40%	-13.67%	13.79%	0.288928049	-14.24%			

Other (non-provincial) revenues within the special purpose grants are summarized below:

Other Revenues		Actuals		Amended Budget	Preliminary Budget	Change			
Other Neverlues	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	\$	%		
Other Revenue Special Purpose Fund									
Scholarships & Bursaries	18,800	60,005	95,340	100,000	70,000	(30,000)	-30.00%		
HP Childcare Centre	-	-	26,764	22,736	19,800	(2,936)	-12.91%		
Decoda Literacy	-	-	-	9,266	-				
School Generated Funds	906,645	1,254,596	2,385,534	2,127,594	2,000,000	(127,594)	-6.00%		
	925,445	1,314,601	2,507,638	2,259,596	2,089,800	(169,796)	-7.51%		
\$ change from prior year % change from prior year	(531,252) -36.47%	389,156 42.05%	1,193,037 90.75%	(248,042) -9.89%	(169,796) -7.51%				

#### Expenses

This section highlights the changes to the operating and special purpose fund expenses. Operating fund expenses have increased primarily due to forecast enrolment growth, increased staffing, wage and benefit increases, inflation, and the use of surplus for a variety of initiatives. A summary of the changes is presented below, and further detail is provided in the appendix.

Expenses		Actuals		Amended Budget	Preliminary Budget	Change	•
	2020/2021	2020/2021 2021/2022		2023/2024	2024/2025	\$	%
By Fund							
Operating Fund	65,812,940	70,057,552	76,518,950	85,251,741	88,025,483	2,773,742	3.25%
Special Purpose Fund	11,118,942	10,094,986	12,622,838	15,297,361	13,270,396	(2,026,965)	-13.25%
Capital Fund	4,324,584	4,303,900	4,406,232	4,522,658	4,552,412	29,754	0.66%
	81,256,466	84,456,438	93,548,020	105,071,760	105,848,291	776,531	0.74%

#### **Functional Reporting**

Expenses are reported in five functional areas: Instruction, District Administration, Operations and Maintenance, Transportation and Housing, and Debt Services. Amortization for capital expenses is reported under Operations and Maintenance and Transportation but has been separated for this budget report presentation to assist with the review and comparison of expenses over time.

Expenses		Actuals		Amended Budget	Preliminary Budget	Change		
	2020/2021 2021/2022		2022/2023	2023/2024	2024/2025	\$	%	
By Function								
Instruction	63,711,015	66,589,678	74,999,585	84,844,561	84,670,118	(174,443)	-0.21%	
District Administration	3,088,751	3,281,077	3,812,806	4,309,374	4,651,447	342,073	7.94%	
Operations and Maintenance	9,332,246	9,150,453	9,023,597	9,970,096	10,363,915	393,819	3.95%	
Transportation	1,139,096	1,326,266	1,385,112	1,425,071	1,610,399	185,328	13.00%	
Debt Servicing	-	1,210	24,599	60,836	86,190	25,354		
Amortization	3,985,358	4,107,754	4,302,321	4,461,822	4,466,222	4,400	0.10%	
	81,256,466	84,456,438	93,548,020	105,071,760	105,848,291	776,531	0.74%	

#### Object Reporting: Salaries, Benefits, Services & Supplies, Amortization

In addition to functional reporting, expenses are classified by the type of expense object. These codes have been summarized into three categories: Wages and Benefits; Services and Supplies; and Amortization. The object reporting details the cost increases between staffing related expenses and costs for service and supplies. Additional details are presented in the appendix.

Expenses		Actuals		Amended Budget	Preliminary Budget	Change			
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	\$	%		
By Object Code									
Salaries and Wages									
Teachers	32,679,849	32,955,085	35,639,642	39,347,188	40,076,308	729,120	1.85%		
Principals and Vice Principals	4,235,675	4,603,581	4,827,596	5,197,100	5,511,427	314,327	6.05%		
Education Assistants	6,611,663	7,103,468	7,959,629	10,054,458	9,976,100	(78,358)	-0.78%		
Support Staff	8,123,004	8,137,956	8,445,492	9,487,376	9,850,671	363,295	3.83%		
Other Professionals	1,996,864	2,008,315	2,431,140	2,891,662	3,120,269	228,607	7.91%		
Substitutes	2,231,400	2,892,216	3,701,665	4,241,192	4,119,049	(122,143)	-2.88%		
	\$ 55,878,455	\$ 57,700,621	\$ 63,005,164	\$ 71,218,976	\$ 72,653,824	1,434,848	2.01%		
Benefits	12,898,613	13,390,166	15,060,716	16,637,766	17,353,108	715,342	4.30%		
Total Employment Expenses	68,777,068	71,090,787	78,065,880	87,856,742	90,006,932	2,150,190	2.45%		
Services and Supplies	8,494,040	9,256,687	11,155,220	12,692,360	11,288,947	(1,403,413)	-11.06%		
Debt Servicing	-	1,210	24,599	60,836	86,190	25,354	41.68%		
Amortization	3,985,358	4,107,754	4,302,321	4,461,822	4,466,222	4,400	0.10%		
	\$ 81,256,466	\$ 84,456,438	\$ 93,548,020	\$105,071,760	\$ 105,848,291	776,531	0.74%		
Employment Expenses as a % of Total	84.64%	84.17%	83.45%	83.62%	85.03%				
Benefits as a % of Employment Expenses	23.08%	23.21%	23.90%	23.36%	23.88%				
Services and Supplies as a % of Total	10.45%	10.96%	11.92%	12.08%	10.67%				

#### Employment Expenses

Approximately 85% of the School District expenses are related to staffing. There are two primary considerations that drive costs related to staffing: The number of employees (staffing plan), and the cost of the salaries, wages, and benefits.

The following table summarizes the staffing plan. The staffing plan will be updated as staffing adjusts in September and updated with the amended budget.

				Instru	ıction				Ad	ministratio	on	Op	s/Mtc/Tra	ns	
2024/25 Staffing Budget	Classroom Teachers	Non-Enrolling Teachers	Sub-Total Teachers	PVP	EA	Support	Other Professional	Total Instruction	Admin Support	Other Professional	Total Administration	Support	Other Professional	Total Ops/Mtc/Trans	Total
District Based		35.20	35.20	6.20	44.16			85.56	14.54	27.00	41.54	48.81	2.00	50.81	177.91
School Based	312.12	76.20	388.32	31.60	166.72	53.76	1.00	641.40			-	37.28		37.28	678.68
TOTAL	312.12	111.40	423.52	37.80	210.88	53.76	1.00	726.96	14.54	27.00	41.54	86.09	2.00	88.09	856.59
% of Total Staff	36.4%	13.0%	49.4%	4.4%	24.6%	6.3%	0.1%	84.9%	1.7%	3.2%	4.8%	10.0%	0.2%	10.3%	100.0%

#### Services and Supplies

Services and supplies have averaged approximately 11% of total budget expense over the past few years. The preliminary budget reflects a reduction, primarily due to the removal of expenditures related to remedy, which will be determined in the fall and included with the amended budget. Considering this annual anomaly, services and supplies expenses are generally increasing due to inflationary pressures.

#### Amortization

Amortization expense is included in the consolidated budget and reported in the capital fund. The amount budgeted for amortization is based on accounting guidelines and cannot be altered.

#### Local Capital

Although building and equipment capital costs are expensed in the capital accounts by amortizing the costs over the useful life of the asset, annually funds are allocated from the operating fund to acquire capital assets.

The following chart summarizes the planned allocation of funds from operations for local capital purposes. Any funds unused at the end of the year remain within the local capital account.

Local Capital Expenditure Plan	_	Amended Budget	Р	reliminary Budget
	2	023/2024	2	2024/2025
Prior Year Local Capital Fund Balance	\$	896,961	\$	600,000
Transfer from Operating Fund		603,172		823,555
Total funds available for Local Capital		1,500,133		1,423,555
Planned Expenditures				
Project expenditures		378,412		400,000
Capital loan payments		283,172		448,555
	\$	661,584	\$	848,555
Anticipated Fund Balance - End of Year		838,549		575,000

In addition to local capital, the School District receives funding from the province for major capital expenditures. These capital transactions are recorded at year end with the financial statements in the capital schedules; these capital expenditures are not included in the School District's annual budget bylaw directly, but rather, are included as amortization over the estimated useful life of the capital asset.



#### Additional Needs

The following table summarizes additional needs that have been identified but not included in the budget:

Additional Needs Identified (Not Included in Budg	et)	
One Time Additional Needs		
Dust collector system - Ferndale		800,000
Transportation - Inclusive education bus		100,000
Transportation - Indigenous education van		100,000
Riverside expansion		100,000
Portables		400,000
Print Shop		40,000
Subtotal		1,540,000
Recurring Additional Needs		
Psychologist (1 FTE)		120,000
Children and youth in care advocate - Indigenous focus (.4 FTE)		48,000
Speech language pathologist (.6 FTE)		72,000
Occupational Therapist - Fraser Valley child development centre (.2 FTE)		40,000
EA - Mentor (.2 FTE)		10,000
Intensive literacy support		100,000
Business/data systems manager (1 FTE)		125,000
IT technicians (1 FTE)		95,000
IT manager (1 FTE)		125,000
Indigenous liaison worker language support - Operating budget (2 FTE)		140,000
Work experience coordinator (1 FTE)		65,000
Subtotal		940,000
Total Additional Needs	\$	2,480,000

#### Multi-Year Financial Plan

The multi-year operating plan below spans the 2024/25 - 2026/27 fiscal years. Information will be provided once available.

## Appendix

#### A. Statement of Operations

Statement of Operations		Actuals		Amended Budget	Preliminary Budget	Change from page amended b	•
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	\$	%
Revenue							
Provincial Grants	\$ 76,890,751	\$ 78,282,065	\$ 83,669,528	\$ 93,432,945	\$ 94,965,145	1,532,200	1.64%
Other Revenue	2,935,476	4,265,449	5,937,966	5,696,246	5,417,163	(279,083)	-4.90%
Other Capital Revenue	-	-	131,398	-	-	-	
Amortization Deferred Capital Revenue	2,973,354	3,018,809	3,123,694	3,252,863	3,252,863	-	0.00%
	82,799,581	85,566,323	92,862,586	102,382,054	103,635,171	1,253,117	1.22%
Expenses							
Instruction	63,711,015	66,589,678	74,999,585	84,844,561	84,670,118	(174,443)	-0.21%
District Administration	3,088,751	3,281,077	3,812,806	4,309,374	4,651,447	342,073	7.94%
Operations and Maintenance	9,332,246	9,150,453	9,023,597	9,970,096	10,363,915	393,819	3.95%
Transportation	1,139,096	1,326,266	1,385,112	1,425,071	1,610,399	185,328	13.00%
Amortization	3,985,358	4,107,754	4,302,321	4,461,822	4,466,222	4,400	0.10%
Debt Services		1,210	24,599	60,836	86,190	25,354	41.68%
	81,256,466	84,456,438	93,548,020	105,071,760	105,848,291	776,531	0.74%
Complete (Deffett)	A 4 5 40 44 5	<b>4 400 005</b>	<b>.</b> (005.404)	A (0.000 700)	<b>*</b> (0.040.400)	470 500	47.700
Surplus (Deficit)	\$ 1,543,115	\$ 1,109,885	\$ (685,434)	\$ (2,689,706)	\$ (2,213,120)	476,586	-17.72%
Operating Surplus (Deficit)	2,451,582	2,091,098	386,394	(1,419,911)	(913,571)		
Special Purpose Surplus (Deficit)	103,537	108,942	-	(.,110,011)	(310,071)		
Capital Surplus (Deficit)	(1,012,004)		(1,071,828)	(1,269,795)	(1,299,549)		
2.5 (2.5	\$ 1,543,115			,		476,586	-17.72%

#### B. Operating Surplus (Deficit) Reconciliation

Statement of Operations				Actuals		Amended Budget		Р	reliminary Budget	
•	2020/2021		2021/2022		2	022/2023	2	2023/2024	2	024/2025
Operating Surplus (Deficit) Reconciliation										
Annual Operating Surplus (Deficit)	\$	2,451,582	\$	2,091,098	\$	386,394	\$	(1,419,911)	\$	(913,571)
Transfer (to) / from Restricted Reserves		(1,113,535)		715,574		(23,479)		490,417		34,233
Tranfer (to) / from Unrestricted Surplus		(790,796)		(1,777,327)		401,153		1,532,666		1,702,893
Transfer (to) / from Capital		(7,751)		(110,331)		(181,177)		-		-
Transfer (to) / from Local Capital		(539,500)		(919,014)		(582,891)		(603,172)		(823,555)
Net Operating Surplus (Deficit)	\$	-	\$	-	\$	-	\$	-	\$	(0)

#### C. Summary of Reserves

Reserves and Surplus Balances				Actuals	Amended Budget		Р	reliminary Budget		
	2020/2021		2021/2022		2022/2023		2023/2024		2	024/2025
Reserves and Surplus Balances after Transfe	rs									
Restricted Reserves	\$	1,538,471	\$	822,897	\$	846,376	\$	355,960	\$	321,726
Unrestricted Surplus		1,881,459		3,658,786		3,257,633		1,724,966		1,027,629
Total Operating Surplus / Reserves	\$	3,419,930	\$	4,481,683	\$	4,104,009	\$	2,080,926	\$	1,349,355
Local Capital Account										
Fund Balance at Start of the Year	\$	677,607	\$	666,871	\$	1,098,733	\$	896,961	\$	600,000
Transfer to / from the Fund		539,500		919,014		582,891		603,172		823,555
Expenditures from the Fund		(550,236)		(487,152)		(784,663)		(661,584)		(848,555)
Balance at the end of the Year	\$	666,871	\$	1,098,733	\$	896,961	\$	838,549	\$	575,000

## D. Statements - Operating Fund, Special Purpose Funds, Capital Fund

	Actuals		Amended Budget	Preliminary Budget	Change from prior year amended budget		
2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	\$	%	
\$ 66,254,491	\$ 69,197,802	\$ 73,475,016	\$ 80,395,180	\$ 83,784,549	3,389,369	4.22%	
2,010,031	2,950,848	3,430,328	3,436,650	3,327,363	(109,287)	-3.18%	
68,264,522	72,148,650	76,905,344	83,831,830	87,111,912	3,280,082	3.91%	
54,021,414	57,199,272	62,945,566	70,381,915	72,254,285	1,872,370	2.66%	
2,916,276	3,144,359	3,753,868	3,964,484	4,271,440	306,956	7.74%	
7,778,154	8,390,021	8,438,946	9,527,628	9,943,156	415,528	4.36%	
1,097,096	1,323,900	1,380,570	1,377,714	1,556,602	178,888	12.98%	
65,812,940	70,057,552	76,518,950	85,251,741	88,025,483	2,773,742	3.25%	
\$ 2,451,582	\$ 2,091,098	\$ 386,394	\$ (1,419,911)	\$ (913,571)	506,340	-35.66%	
	\$ 66,254,491 2,010,031 68,264,522 54,021,414 2,916,276 7,778,154 1,097,096 65,812,940	\$ 66,254,491 \$ 69,197,802 2,010,031 2,950,848 68,264,522 72,148,650 \$ 54,021,414 57,199,272 2,916,276 3,144,359 7,778,154 8,390,021 1,097,096 1,323,900 65,812,940 70,057,552	2020/2021         2021/2022         2022/2023           \$ 66,254,491         \$ 69,197,802         \$ 73,475,016           2,010,031         2,950,848         3,430,328           68,264,522         72,148,650         76,905,344           54,021,414         57,199,272         62,945,566           2,916,276         3,144,359         3,753,868           7,778,154         8,390,021         8,438,946           1,097,096         1,323,900         1,380,570           65,812,940         70,057,552         76,518,950	\$ 66,254,491 \$ 69,197,802 \$ 73,475,016 \$ 80,395,180 2,010,031 2,950,848 3,430,328 3,436,650 68,264,522 72,148,650 76,905,344 83,831,830 54,021,414 57,199,272 62,945,566 70,381,915 2,916,276 3,144,359 3,753,868 3,964,484 7,778,154 8,390,021 8,438,946 9,527,628 1,097,096 1,323,900 1,380,570 1,377,714 65,812,940 70,057,552 76,518,950 85,251,741	\$ 66,254,491 \$ 69,197,802 \$ 73,475,016 \$ 80,395,180 \$ 83,784,549 \$ 2,010,031 2,950,848 3,430,328 3,436,650 3,327,363 68,264,522 72,148,650 76,905,344 83,831,830 87,111,912 \$ 54,021,414 57,199,272 62,945,566 70,381,915 72,254,285 2,916,276 3,144,359 3,753,868 3,964,484 4,271,440 7,778,154 8,390,021 8,438,946 9,527,628 9,943,156 1,097,096 1,323,900 1,380,570 1,377,714 1,556,602 65,812,940 70,057,552 76,518,950 85,251,741 88,025,483	\$ 66,254,491 \$ 69,197,802 \$ 73,475,016 \$ 80,395,180 \$ 83,784,549 \$ 3,389,369 \$ 2,010,031 \$ 2,950,848 \$ 3,430,328 \$ 3,436,650 \$ 3,327,363 \$ (109,287) \$ 68,264,522 \$ 72,148,650 \$ 76,905,344 \$ 83,831,830 \$ 87,111,912 \$ 3,280,082 \$ 54,021,414 \$ 57,199,272 \$ 62,945,566 \$ 70,381,915 \$ 72,254,285 \$ 1,872,370 \$ 2,916,276 \$ 3,144,359 \$ 3,753,868 \$ 3,964,484 \$ 4,271,440 \$ 306,956 \$ 7,778,154 \$ 8,390,021 \$ 8,438,946 \$ 9,527,628 \$ 9,943,156 \$ 415,528 \$ 1,097,096 \$ 1,323,900 \$ 1,380,570 \$ 1,377,714 \$ 1,556,602 \$ 178,888 \$ 65,812,940 \$ 70,057,552 \$ 76,518,950 \$ 85,251,741 \$ 88,025,483 \$ 2,773,742 \$ \$ 1,097,096 \$ 1,232,940 \$ 1,097,095,552 \$ 76,518,950 \$ 85,251,741 \$ 88,025,483 \$ 2,773,742 \$ 1,097,096 \$ 1,232,940 \$ 1,240,0570 \$ 1,277,714 \$ 1,556,602 \$ 1,288,888 \$ 1,097,096 \$ 1,232,940 \$ 1,240,0570 \$ 1,277,714 \$ 1,556,602 \$ 1,288,888 \$ 1,240,0570 \$ 1,240,0570 \$ 1,240,0570 \$ 1,240,0570 \$ 1,240,0570 \$ 1,240,0570 \$ 1,240,0570 \$ 1,240,0570 \$ 1,240,0570 \$ 1,240,0570 \$ 1,240,0570 \$ 1,240,0570 \$ 1,240,0570 \$ 1,240,0570 \$ 1,240,057,552 \$ 1,240,0570 \$ 1,2	

Special Purpose Funds		Actuals		Amended Budget	Preliminary Budget	Change from prior year amended budget		
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	\$	%	
Revenue								
Provincial Grants	\$ 10,297,034	\$ 8,889,327	\$ 10,115,200	\$ 13,037,765	\$ 11,180,596	(1,857,169)	-14.24%	
Other Revenue	925,445	1,314,601	2,507,638	2,259,596	2,089,800	(169,796)	-7.51%	
	11,222,479	10,203,928	12,622,838	15,297,361	13,270,396	(2,026,965)	-13.25%	
Expenses								
Instruction	9,350,375	9,390,406	12,054,019	14,462,646	12,415,833	(2,046,813)	-14.15%	
District Administration	172,475	136,718	58,938	344,890	380,007	35,117	10.18%	
Operations and Maintenance	1,554,092	565,496	505,339	442,468	420,759	(21,709)	-4.91%	
Transportation	42,000	2,366	4,542	47,357	53,797	6,440	13.60%	
	11,118,942	10,094,986	12,622,838	15,297,361	13,270,396	(2,026,965)	-13.25%	
Surplus (Deficit)	\$ 103,537	\$ 108,942	\$ -	\$ -	\$ -	-		

Capital Fund		Actuals							Preliminary Budget		Change from prior year amended budget	
	2	020/2021	2	2021/2022	- 2	2022/2023	2	023/2024	2	2024/2025	\$	%
Revenue												
Provincial Grants	\$	339,226	\$	194,936	\$	79,312	\$	-	\$	-	-	
Gain on Sale	\$	· -	\$	-	\$	131,398	\$	-	\$	-		
Amortization		2,973,354		3,018,809		3,123,694		3,252,863		3,252,863	-	0.00%
		3,312,580		3,213,745		3,334,404		3,252,863		3,252,863	-	0.00%
Capital Fund - Object Reporting												
Services and Supplies		339,226		194,936		79,312		-		-	-	
Capital Loan Interest		-		1,210		24,599		60,836		86,190	25,354	41.68%
Amortization		3,985,358		4,107,754		4,302,321		4,461,822		4,466,222	4,400	0.10%
		4,324,584		4,303,900		4,406,232		4,522,658		4,552,412	29,754	0.66%
Surplus (Deficit)	\$	(1,012,004)	\$	(1,090,155)	\$	(1,071,828)	\$	(1,269,795)	\$	(1,299,549)	(29,754)	2.34%

#### E. Revenue – All Funds

Revenue				Actuals			Am	ended Budget		Preliminary Budget		Chang	е
		2020/2021		2021/2022		2022/2023		2023/2024		2024/2025		\$	%
Operating Fund													
Grants													
Ministry of Education	\$	65,892,174	\$	68,747,077	\$	73,159,535	\$	80,094,340	\$	83,480,573	\$	3,386,233	4.23%
Other Ministries		362,317		450,725		315,481		300,840		303,976		3,136	1.04%
		66,254,491		69,197,802		73,475,016		80,395,180		83,784,549		3,389,369	4.22%
Tuition		1,398,001		2,300,936		2,323,048		2,320,000		2,195,000		(125,000)	-5.39%
Other Revenue		312,557		318,882		303,375		255,000		270,713		15,713	6.16%
Rentals and Leases		216,660		216,477		203,688		211,650		211,650		-	0.00%
Investment Income		82,813		114,553		600,217		650,000		650,000		-	0.00%
	\$	68,264,522	\$	72,148,650	\$	76,905,344	\$	83,831,830	\$	87,111,912	\$	3,280,082	3.91%
\$ change from Prior Year		1,175,587		3,884,128		4,756,694		11,683,180		3,280,082			
% change from Prior Year		1.75%		5.69%		6.59%		16.19%		3.91%			
Special Purpose Fund													
Grants													
Ministry of Education	\$	10,228,501	\$	8,807,314	\$	10,020,139	\$	12,826,762	\$	10,991,222	\$	(1,835,540)	-14.31%
Other Ministries		68,533		82,013		95,061		211,003		189,374		(21,629)	-10.25%
		10,297,034		8,889,327		10,115,200		13,037,765		11,180,596		(1,857,169)	-14.24%
Other Revenue		925,445		1,314,601		2,507,638		2,259,596		2,089,800		(169,796)	-7.51%
	\$	11,222,479	\$	10,203,928	\$	12,622,838	\$	15,297,361	\$	13,270,396	\$	(2,026,965)	-13.25%
										/ <u>·</u>			
\$ change from Prior Year		2,483,739		(1,018,551)		2,418,910		5,093,433		(2,026,965)			
% change from Prior Year		28.42%		-9.08%		23.71%		49.92%		-13.25%			
One had Free d													
Capital Fund	\$	339.226	Φ	194.936	Φ	70.242	æ		Φ.		φ.		
Ministry of Education Grant Amortization	Ф	,	Ф	- ,	Ф	79,312	Ф	-	\$	- 0.050.000	\$	-	0.000/
		2,973,354		3,018,809		3,123,694		3,252,863		3,252,863		-	0.00%
Gain on Sale of Assets	\$	3,312,580	\$	3,213,745	\$	131,398 3,334,404	\$	3,252,863	\$	3,252,863	Φ		#DIV/0! 0.00%
	Ψ_	3,312,300	Ψ	3,213,743	Ψ	3,334,404	Ψ	3,232,003	Ψ	3,232,003	Ψ		0.0076
\$ change from Prior Year		119,286		(98,835)		120,659		39,118		-			
% change from Prior Year		3.74%		-2.98%		3.75%		1.22%		0.00%			
Total Revenue		82.799.581		85.566.323		92.862.586		102.382.054		103.635.171	\$	1.253.117	1.22%
i otal nevellue	_	02,799,081		00,000,323		32,002,380		102,302,054		103,033,171	Ф	1,200,117	1.22%

## F. Operating Fund Revenue – Reconciliation of Changes from 2023/24

Operating Revenue	Increase (Decrease)
☐ Operating Grant	
Enrolment - Regular schools	853,928
Enrolment - Inclusive education	618,120
Enrolment - Distance learning	104,835
Enrolment - Continuing education	72,234
Enrolment - Indigenous education	(15,390)
Enrolment - English language learning	19,085
Rate change - Basic allocation (Reg, CE, Alt, DL)	1,959,340
Rate change - Inclusive education	460,030
Rate change - Indigenous education	70,500
Rate change - English language learning	20,100
Geographic factors supplement	119,492
Curriculum and learning support fund	1,127
Salary differential supplement	(6,424)
Equity of opportunity supplement	(8,272)
<b>■Other MOE Grant</b>	
Integrated child and youth program	370,699
Indigenous education council	96,250
Local education agreement	(15,713)
Labour settlement funding (reflected in rate increase)	(1,333,708)
<b>■Other Provincial</b>	
UFV operating agreement	3,136
<b>■ Other Revenue</b>	
Local education agreement	15,713
Tuition	(400.055)
International education	(100,000)
Riverside trades program	(25,000)
Grand Total	3,280,082

## G. Expenses – All Funds

Expenses		Actuals		Amended Budget	Preliminary Budget	Change			
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	\$	%		
By Fund									
Operating Fund	65,812,940	70,057,552	76,518,950	85,251,741	88,025,483	2,773,742	3.25%		
Special Purpose Fund	11,118,942	10,094,986	12,622,838	15,297,361	13,270,396	(2,026,965)	-13.25%		
Capital Fund	4,324,584	4,303,900	4,406,232	4,522,658	4,552,412	29,754	0.66%		
	81,256,466	84,456,438	93,548,020	105,071,760	105,848,291	776,531	0.74%		
Expenses		Actuals		Amended Budget	Preliminary Budget	Change	Change		
-	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	\$	%		
By Function									
Instruction	63,711,015	66,589,678	74,999,585	84,844,561	84,670,118	(174,443)	-0.21%		
District Administration	3,088,751	3,281,077	3,812,806	4,309,374	4,651,447	342,073	7.94%		
Operations and Maintenance	9,332,246	9,150,453	9,023,597	9,970,096	10,363,915	393,819	3.95%		
Transportation	1,139,096	1,326,266	1,385,112	1,425,071	1,610,399	185,328	13.00%		
Debt Servicing	-	1,210	24,599	60,836	86,190	25,354			
Amortization	3,985,358	4,107,754	4,302,321	4,461,822	4,466,222	4,400	0.10%		
	81,256,466	84,456,438	93,548,020	105,071,760	105,848,291	776,531	0.74%		
				Amended	Preliminary				
Expenses		Actuals		Budget	Budget	Change			
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	\$	%		
By Object Code									
Salaries and Wages									
Teachers	32,679,849	32,955,085	35,639,642	39,347,188	40,076,308	729,120	1.85%		
Principals and Vice Principals	4,235,675	4,603,581	4,827,596	5,197,100	5,511,427	314,327	6.05%		
Education Assistants	6,611,663	7,103,468	7,959,629	10,054,458	9,976,100	(78,358)	-0.78%		
Support Staff	8,123,004	8,137,956	8,445,492	9,487,376	9,850,671	363,295	3.83%		
Other Professionals	1,996,864	2,008,315	2,431,140	2,891,662	3,120,269	228,607	7.91%		
Substitutes	2,231,400 \$ 55,878,455	2,892,216 \$ 57,700,621	3,701,665 \$ 63,005,164	4,241,192 \$ 71,218,976	4,119,049 \$ 72,653,824	(122,143) 1,434,848	-2.88% 2.01%		
Benefits	12,898,613	13,390,166	15,060,716	16,637,766	17,353,108	715,342	4.30%		
					· · ·				
Total Employment Expenses Services and Supplies	68,777,068 8,494,040	71,090,787 9,256,687	78,065,880 11,155,220	87,856,742 12,692,360	90,006,932 11,288,947	2,150,190 (1,403,413)	2.45% -11.06%		
Debt Servicing	0,494,040	9,256,687 1,210	24,599	60,836	86,190	(1,403,413)	41.68%		
Amortization	3,985,358	4,107,754	4,302,321	4,461,822	4,466,222	4,400	0.10%		
,	· · · · · · · · · · · · · · · · · · ·		\$ 93,548,020		\$ 105,848,291	776,531	0.74%		
Foreland Francisco Control		\$ 84,456,438		. , ,		110,031	0.74%		
	84.64%	84.17%	83.45%	83.62%	85.03%				
Employment Expenses as a % of Total									
Benefits as a % of Employment Expenses Services and Supplies as a % of Total	23.08% 10.45%	23.21% 10.96%	23.90% 11.92%	23.36% 12.08%	23.88% 10.67%				

# H. Expenses – Operating Fund

Operating Fund Expenses	Actuals			Amended Budget	Preliminary Budget	Change	•
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	\$	%
By Function							
Instruction	54,021,414	57,199,272	62,945,566	70,381,915	72,254,285	1,872,370	2.66%
District Administration	2,916,276	3,144,359	3,753,868	3,964,484	4,271,440	306,956	7.74%
Operations and Maintenance	7,778,154	8,390,021	8,438,946	9,527,628	9,943,156	415,528	4.36%
Transportation	1,097,096	1,323,900	1,380,570	1,377,714	1,556,602	178,888	12.98%
Transportation	\$ 65,812,940	\$ 70,057,552	\$ 76,518,950	\$ 85,251,741	\$ 88,025,483	2,773,742	3.25%
Instruction							
Teacher Salaries	27,220,109	27,790,165	30,159,972	32,890,590	33,605,925	715,335	2.17%
Principal / Vice Principal Salaries	4,155,650	4,539,492	4,666,085	4,952,300	5,097,779	145,479	2.94%
Education Assistant Salaries	5,901,883	6,610,320	7,324,169	9,256,458	9,368,900	112,442	1.21%
Support Staff Salaries	2,599,649	2,774,786	3,067,383	3,455,330	3,569,240	113,910	3.30%
Other Professionals Salaries	166,411	144,695	143,869	414,976	481,602	66,626	16.06%
Substitutes Salaries	1,848,812	2,474,026	3,183,435			00,020	0.00%
Substitutes Salaries	41,892,514	44,333,484	48,544,913	54,671,451	55,825,243	1,153,792	2.11%
Benefits	9,818,189	10,366,925	11,675,217	12,610,217	13,228,419	618,202	4.90%
Total Salaries and Benefits	51,710,703	54,700,409	60,220,130	67,281,668	69,053,662	1,771,994	2.63%
Services and Supplies	2,310,711	2,498,863	2,725,436	3,100,247	3,200,623	100,376	3.24%
	\$ 54,021,414	\$ 57,199,272	\$ 62,945,566	\$ 70,381,915	\$ 72,254,285	1,872,370	2.66%
Administration							
Principal / Vice Principal Salaries	-	-	54,775	63,800	202,704	138,904	
Support Staff Salaries	553,542	585,142	595,942	653,100	672,500	19,400	2.97%
Other Professionals Salaries	1,516,036	1,523,638	1,832,195	1,915,626	1,973,614	57,988	3.03%
Substitutes Salaries	6,451	9,701	26,537	5,000	5,000	-	0.00%
	2,076,029	2,118,481	2,509,449	2,637,526	2,853,818	216,292	8.20%
Benefits	377,276	444,161	535,878	585,890	632,522	46,632	7.96%
Total Salaries and Benefits	2,453,305	2,562,642	3,045,327	3,223,416	3,486,340	262,924	8.16%
Services and Supplies	462,971	581,717	708,541	741,068	785,100	44,032	5.94%
	\$ 2,916,276	\$ 3,144,359	\$ 3,753,868	\$ 3,964,484	\$ 4,271,440	306,956	7.74%
Operations & Maintenance							
Support Staff Salaries	3,664,474	3,646,862	3,742,846	4,320,300	4,446,100	125,800	2.91%
Other Professionals Salaries	219,145	254,378	362,587	384,460	483,155	98,695	25.67%
Substitutes Salaries	126,811	231,105	296,792	240,000	240,000	-	0.00%
	4,010,430	4,132,345	4,402,225	4,944,760	5,169,255	224,495	4.54%
Benefits	961,723	970,550	1,042,269	1,253,697	1,312,597	58,900	4.70%
Total Salaries and Benefits	4,972,153	5,102,895	5,444,494	6,198,457	6,481,852	283,395	4.57%
Services and Supplies	2,806,001	3,287,126	2,994,452	3,329,171	3,461,304	132,133	3.97%
	\$ 7,778,154	\$ 8,390,021	\$ 8,438,946	\$ 9,527,628	\$ 9,943,156	415,528	4.36%
Transportation							
Support Staff Salaries	575,683	686,207	704,408	723,500	814,500	91,000	12.58%
Other Professionals Salaries	83,727	85,604	92,489	101,600	104,648	3,048	3.00%
Substitutes Salaries	55,346	39,428	52,110	40,000	40,000	-,,,,,	
	714,756	811,239	849,007	865,100	959,148	94,048	10.87%
Benefits	187,600	190,346	209,165	219,014	243,854	24,840	11.34%
Total Salaries and Benefits	902,356	1,001,585	1,058,172	1,084,114	1,203,002	118,888	10.97%
Services and Supplies	194,740	322,315	322,398	293,600	353,600		0.00%
	\$ 1,097,096	\$ 1,323,900	\$ 1,380,570			178,888	12.98%

# I. Operating Fund Expenses – Reconciliation of Changes from 2023/24

Operating Expense	Increase
□ Teacher	(Decrease)
Wage adjustments	1,249,273
FTE change	(474,600)
Severance	(59,338)
■ PVP	(55,555)
Wage adjustments	150,277
FTE change	134,106
<b>■EA</b>	
Wage adjustments	105,100
FTE change	8,642
<b>■</b> Support	
Wage adjustments	253,200
FTE change	96,310
<b>■ Other Prof</b>	
Wage adjustments	103,142
FTE change	123,216
<b>■ Benefits</b>	
Employer paid taxes and benefits	747,873
<b>■ Services</b>	
Software services	110,000
Contract services	66,057
Agent fees	20,000
Legal services	19,832
Bank charges	10,000
Medical fees	(23,000)
<b>■PD &amp; Travel</b>	
Meetings and conferences	47,000
Contract pro-D	29,975
Student activity fees	(9,000)
<b>■Dues &amp; Fees</b>	
Membership dues	2,000
<b>■Insurance</b>	
Property insurance	5,000
<b>■ Supplies</b>	
Transportation fleet	89,500
Instructional supplies	40,047
Food supplies	(10,000)
Re-allocation	(92,203)
□Utilities	
Utility services	31,333
Grand Total	2,773,742

# J. Expenses – Special Purpose Funds

Special Purpose Fund Expenses		Actuals		Amended Budget	Preliminary Budget	Change	9
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	\$	%
By Function							
Instruction	9,689,601	9,390,406	12,054,019	14,462,646	12,415,833	(2,046,813)	-14.15%
District Administration	172,475	136,718	58,938	344,890	380,007	35,117	10.18%
Operations and Maintenance	1,214,866	565,496	505,339	442,468	420,759	(21,709)	-4.91%
Transportation	\$ 11,118,942	2,366 \$ 10,094,986	4,542 \$ 12,622,838	47,357 \$ 15,297,361	53,797 \$ 13,270,396	(2,026,965)	13.60% -13.25%
	\$ 11,110,942	\$ 10,094,900	\$ 12,022,030	φ 15,297,301	φ 13,270,390	(2,020,903)	-13.23/0
By Special Purpose Fund							
Annual Facility Grant	249,513	244,250	249,559	249,559	249,559		0.00%
Learning Improvement	225,361	231,682	244,357	291,080	291,442	362	0.00%
Scholarships & Bursaries	18,800	60,005	95,340	100,000	70,000	(30,000)	-30.00%
School Generated Funds	889,912	1,254,596	2,385,534	2,127,594	2,000,000	(127,594)	-6.00%
Strong Start	145,587	144.894	168.958	180,561	160.000	(20,561)	-11.39%
Ready, Set, Learn	25,053	36,486	33,478	38,456	31,850	(6,606)	-17.18%
Official Languages (OLEP)	100,479	36,486 94,470	33,478	657,224	246.219	(411,005)	-17.18% -62.54%
0 0 \ ,	,	412,254	425,014		-, -	7,557	1.68%
Community Link	416,933	,	,	448,905	456,462		
Classroom Enhancement - Overhead	259,203	259,203	268,897	283,686	289,360	5,674	2.00% 2.00%
Classroom Enhancement - Staffing	5,179,216	6,175,271	6,600,851	7,905,372	8,063,479	158,107	
Classroom Enhancement - Remedies	743,007	734,301	1,055,664	1,213,743	-	(1,213,743)	
Changing Results (CR4YC)	1,049	1,423	3,141	39,387	41,250	1,863	4.73%
Early Learning and Child Care	-	- 0.000	102,348	247,652	175,000	(72,652)	-29.34%
FN Student Transportation	473	2,366	4,542	47,357	53,797	6,440	13.60%
Mental Health in Schools	74,270	122,845	52,000	52,000	52,000	-	
Safe Return to School	434,860	210,900	-	-	50.000	(04.040)	00.500/
Safe Return to Class	2,286,693	28,027	42,468	81,343	50,000	(31,343)	-38.53%
Strengthening Early Years	-	-	985	37,015	34,000	(3,015)	-8.15%
Student and Family Affordability	-	-	436,497	253,317		. , ,	-100.00%
Feeding Futures	-	-	00.704	800,105	796,804	(3,301)	40.040/
HP Childcare Centre	0.400	-	26,764	22,736	19,800	(2,936)	-12.91%
POPFASD - C.A.R.S.	3,486	-				- ()	
PSB Mentorship Grant		-	10,262	238		, ,	-100.00%
MCFD Early Years	58,771	82,013	84,799	150,590	129,374	(21,216)	-14.09%
MCFD Middle Years	6,276	-		60,175	60,000	(175)	-0.29%
Decoda Literacy				9,266			-100.00%
	\$ 11,118,942	\$ 10,094,986	\$ 12,622,838	\$ 15,297,361	\$ 13,270,396	(2,026,965)	-13.25%
By Object Code		m . a . a a -	_ ,	0.472.75	0.1=0.05		0.745
Teachers	5,459,740	5,164,920	5,479,670	6,456,598	6,470,383	13,785	0.21%
Principals and Vice Principals	80,025	64,089	106,736	181,000	210,944	29,944	16.54%
Education Assistants	709,780	493,148	635,460	798,000	607,200	(190,800)	-23.91%
Support Staff	729,656	444,959	334,913	335,146	348,331	13,185	3.93%
Other Professionals	11,545			75,000	77,250	2,250	
Substitutes	193,980	137,956	142,791	254,395	132,252	(122,143)	-48.01%
- m	7,184,726	6,305,072	6,699,570	8,100,139	7,846,360	(253,779)	-3.13%
Benefits	1,553,825	1,418,184	1,598,187	1,968,948	1,935,716	(33,232)	-1.69%
Total Salaries and Benefits	8,738,551	7,723,256	8,297,757	10,069,087	9,782,076	(287,011)	-2.85%
Services and Supplies	2,380,391	2,371,730	4,325,081	5,228,274	3,488,320	(1,739,954)	-33.28%
• •	11,118,942	10,094,986	12,622,838	15,297,361	13,270,396	(2,026,965)	-13.25%

## K. Enrolment

									Amended Budget	Prelim Budget
Enrolment Group (FTE)	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
September - Basic Allocation										
K-12 Standard Schools	5,535	5,713	5,866	5,890	5,936	5,668	6,200	6,273	6,386	6,485
Continuing Education (CE)	24	16	14	11	17	17	16	6	12	10
Alternate Schools (Alt)	100	100	87	89	89	95	91	102	97	97
Distributed Learning (DL)	102	101	91	83	103	409	89	54	65	65
Standard + CE + Alt + DL	5,761	5,930	6,058	6,073	6,145	6,189	6,397	6,434	6,559	6,657
September - Unique Student Needs										
Level 1 Inclusive Education	6	6	8	7	7	6	5	4	3	3
Level 2 Inclusive Education	266	283	299	319	332	345	378	400	471	490
Level 3 Inclusive Education	62	79	70	77	90	108	126	134	145	155
English Language Learning	317	371	346	340	312	357	339	323	324	335
Indigenous Education	1,025	1,079	1,115	1,073	1,112	1,089	1,123	1,158	1,184	1,175
Non-Graduated Adults	-	3	3	2	3	1	2	0	1	1
February										
Continuing Education	35	31	41	43	33	47	19	28	25	25
Continuing Education - Non-Graduated Adults	3	3	4	3	3	3	2	1	1	1
Distributed Learning (Gr K-9)	15	20	17	23	14	29	12	5	5	5
Distributed Learning (Gr 10-12)	35	13	16	21	21	37	26	32	25	30
Distributed Learning - Non-Graduated Adults	1	1	1	2	2	2	2	2	1	1
Level 1 Inclusive Education	-	-	-	-	-	-	-	-	-	-
Level 2 Inclusive Education	5	9	7	8	13	12	14	19	5	10
Level 3 Inclusive Education	1	11	-	6	17	18	13	21	10	10
Newcomer Refugees	-	-	-	-	7	-	-	4	-	-
ELL (Newcomer Refugees)	-	-	-	-	-	-	-	-	-	-
May										
Continuing Education - School-Age	29	34	39	35	40	34	21	27	20	30
Continuing Education - Non-Graduated Adults	-	3	3	1	2	2	2	2	2	2
Distributed Learning (Gr K-9)	5	9	14	7	5	3	1	1	-	-
Distributed Learning (Gr 10-12)	15	14	12	10	15	21	22	35	20	30
Distributed Learning - Non-Graduated Adults	1	2	1	1	1	2	2	1	1	1

# L. Special Purpose Fund Grants – Annual Funding

			Actuals			Amended	Preliminary
All Funds						Budget	Budget
	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
Provincial - Ministry of Education							
Annual Facility Grant	249,513	249,513	249,513	244,250	249,559	249,559	249,559
Learning Improvement	231,069	226,311	225,361	231,682	244,357	291,080	291,442
Strong Start	160,000	160,790	160,000	160,000	160,000	160,000	160,000
Ready, Set, Learn	29,400	33,071	31,850	31,850	31,850	31,850	31,850
Official Languages (OLEP)	96,453	97,561	99,497	109,545	380,310	593,219	246,219
Community Link	389,950	393,607	404,511	412,254	425,014	448,905	456,46
Classroom Enhancement - Overhead	292,193	290,774	259,203	259,203	268,897	283,686	289,36
Classroom Enhancement - Staffing	4,716,526	4,929,479	5,223,201	6,209,296	6,600,851	7,905,372	8,063,479
Classroom Enhancement - Remedy	667,085	826,855	743,007	734,301	1,055,664	1,213,743	-
FN Student Transportation		25,858	6,710	13,549	14,351	13,797	13,79
Mental Health in Schools		28,500	52,000	122,845	52,000	52,000	52,000
Changing Results (CR4YC)			11,250	11,250	11,250	11,250	11,25
Safe Return to School			484,741	161,019			
Safe Return to Class			2,489,612	125,138			
Student and Family Affordability					689,814		
Strengthening Early Years					19,000	19,000	19,000
Early Leaming and Child Care					175,000	175,000	175,000
Feeding Futures						800,105	796,80
Subtotal	6,832,189	7,262,319	10,440,456	8,826,182	10,377,917	12,248,566	10,856,222
Provincial - Other Ministry							
POPFASD - C.A.R.S.	10.187						
MCFD Early Years	,	82,933	82.933	83,658	90.058	85.832	64.37
MCFD Middle Years	20.733	22.578	18,391	19,529	19.546		- ",-"
PSB Mentorship Grant	20,700	22,070	10,001	10,020	10,500		
Subtotal	30,920	105,511	101,324	103,187	120,104	85,832	64,37
Other	20.455	04.555	00.555	400 4 10	4.555	70.000	70.00
Scholarships & Bursaries	60,195	31,200	63,585	128,140	1,200	70,000	70,00
School Generated Funds	1,847,427	1,499,874	949,002	1,382,075	2,366,274	2,000,000	2,000,000
HP Childcare Centre				9,900	19,800	19,800	19,800
Decoda Literacy	4 0 0 7 0 0 0	4 504 054	4 64 6 5 6 5	4 500 445		9,266	
Subtotal	1,907,622	1,531,074	1,012,587	1,520,115	2,387,274	2,099,066	2,089,800
Total All Funds	\$ 8,770,731	\$ 8,898,904	\$ 11,554,367	\$ 10,449,484	\$ 12,885,295	\$ 14,433,464	\$ 13,010,396
·	,,.	,,	,,	,,	,,	,,	

### M. Staffing - Schools

	<b>V</b> 1.		staffing - Scr	_	28.34	_	12.55	14.85	29.65	13.10	25.00	74.35	70.63	31.83	38.95	122.15	10.50	14.77	16.40	6.37	32.04	47.40	0.30	89.
			Total School Staff																	9			0	8 678.68
	Ops		Building Service Worker		1.50	1.75	4 0.81	5 1.19	3 1.63	00.1	3 1.38	2 4.63	0 6.13	1.69	3 1.63	2 6.33	2 0.88	1.00	9 0.81	- 2	1.50	1.69	- 0	37.28
			Total Instruction	50.23	26.84	35.74	11.74	13.66	28.03	12.10	23.63	69.72	64.50	30.14	37.33	115.82	9.62	13.77	15.59	6.37	30.54	45.71	0.30	641.40
			Other Professional	1		1	1		1	1	1			1	1	1.00	'	-	1	1	1	1	-	1.00
			Total Support	2.74	2.00	2.14	1.57	1.39	1.83	1.14	1.71	7.00	7.00	2.06	2.29	1	2.00	1.50	1.18	1.57	1.57	2.06	-	53.76
			Safe School Liaison			-	-			-	-	0.50	0.50	-	-	1.00		-	-	-	-	-	-	2.00
			Kitchen Assistant									1.50	1.50	-	-	2.00	٠	-	-	-		-	•	2.00
		Support	Career Advisor	,										-	-	1.00	•	-	-			-	•	1.00
		Sup	Supervision Assistant	1.43	1.00	1.00	0.57	0.50	0.71	0.14	0.71	2.00	2.00	0.86	1.00	2.00		0.61	0.29	-	0.57	0.86	-	16.25
			Troqqu2 nimbA	1.31	1.00	1.14	1.00	0.89	1.11	1.00	1.00	3.00	3.00	1.20	1.29	5.00	2.00	0.89	0.89	1.57	1.00	1.20	-	29.51
			A3 lstoT	19.29	7.14	10.00	3.57	3.57	5.00	2.36	5.71	15.71	13.36	4.29	12.14	23.39	0.47	3.57	5.71	-	13.57	17.86	-	166.72
TE)		EA	tnstsissA dsJ			-	-		-	-	-	-	-	-	-	1.00	-	-	-	-	-	-	-	1.00
ing (F			Education Assistant	19.29	7.14	10.00	3.57	3.57	5.00	2.36	5.71	15.71	13.36	4.29	12.14	22.39	0.47	3.57	5.71	-	13.57	17.86	-	165.72
Staff			qVq lstoT	2.00	2.00	2.00	1.00	1.00	2.00	1.00	1.00	3.00	3.00	2.00	1.40	4.00	1.00	1.00	1.00	-	1.20	2.00	-	31.60
Based		ΡVΡ	PVP - Teach	09.0	0.80	09.0	-		0.80					0.80		-	-					0.60	-	4.20
hool	tion		nimbA - 4Vq	1.40	1.20	1.40	1.00	1.00	1.20	1.00	1.00	3.00	3.00	1.20	1.40	4.00	1.00	1.00	1.00	-	1.20	1.40	-	27.40
et - Sc	Instruction		Total Teachers	26.20	15.70	21.60	2.60	7.70	19.20	7.60	15.20	44.00	41.14	21.80	21.50	76.43	6.15	7.70	7.70	4.80	14.20	23.80	0.30	388.32
Budge			Technology Support			-	-		-	-	-		-	-	-	-	-	-	-	-		-	-	
24/25 Preliminary Budget - School Based Staffing (FTE)			Athletic Director			-	-		-	-	-	0.14	0.14	-	-	-	-	-	-	-		-	-	0.29
relim			Work Experience	,		-	-			-	-	-	-	-	-	1.00	-	-	-	-	-	-	-	1.00
/25 P			TuemssessA muluoirru			-	-			-	-	0.14	0.14	-	-	0.29		-	-	-	-	-	-	0.57
24			International			-	-		-	-	-	0.14	-	-	-	0.57	-	-	-	-	-	-	-	0.71
		_	FLL Support			-	-		-			0.14				0.29	-					-	-	0.43
		Teacher	məlyəmə'plsH	,		-	-				-		-	-	-	-	-	-	-	-		-	-	-
			Saning Assistance	1.00	1.00	1.00	0.50	0.50	1.00	08.0	08.0	2.43	1.00	1.00	1.00	3.00	-	0.40	0.50	-	0.70	1.00	-	17.63
			SPED Resource	2.40	1.00	1.20	0.50	0.50	1.00	00.9	1.00	3.57	3.00	0.40	1.60	7.00	-	0.50	0.50	-	1.30	2.20	-	33.67
			Counsellor	,		-	-			0.80			1.00	-	-	4.00	-	-				-	-	5.80
			Librarian	1.00	1.00	1.00	0.40	0.40	1.00	-	1.00	1.00	1.00	1.00	1.00	1.00	-	0.40	0.40	-	09:0	1.00	-	13.20
			qerq IsnoitibbA	0.40	0.10		-	0.10						0.80	0.40	-	,	-	0.10		0.10	0.90	_	2.90 13
			Classroom Teacher	유	12.60	18.40	4.20	6.20	16.20	,	12.40	36.43	34.86	18.60 C	17.50 C	59.29	6.15	6.40	6.20 C	4.80	11.50 C	18.70 C	0:30	312.12
sloot			4200T MOON335[]	21	12		4	9	16		12	36	_	18	17		e	ę	ę	4	11	18	ე 	312
Mission Public Schools			Schools	Albert McMahon	Cherry Hill	Christine Morrison	Deroche	Dewdney	Edwin S Richards	Fraserview	Hatzic	Hatzic Middle	Heritage Park Middle	Hillside	Mission Central	Mission Secondary	Riverside	Silverdale	Stave Falls	Mission Online	West Heights	Windebank	Summer School	TOTAL

# N. Staffing – District

		Total District Staff  17. 2 Falling —	2.00	4.60	28.23	34.30	8.34	1.80	4.86	0:30	8.60	2.00	2.00	17.25	24.66	5.50	11.00	0.50	5.66	0.10	1.90	0.50	6.20	1.29	0.43	4.00	1.00	0.00	177.91
		snoiferago latoT	,		-	,	-	,		-	8.00	-		17.25	23.66	-	,	0.50	,	,	1.40	,	-	-	-	,	-		50.81
	Γ	Other Professional - Ops	,		-		-	,	-	-		-		1.00	1.00	-	,	,		,	-		-	-	-	,	-		2.00
	Ī	sqO - froqqu2 lstoT	•		-		-		-	-	8.00	-		16.25	22.66	-	,	0.50	,	,	1.40		-	-	-		-		48.81
Operations		Building Service Worker	,		-	,	-	,	-	-		-		-	1.41	-	,	,	,	,	1.40	,	-	-	-	,	-		2.81
ō		sqO - Joqqu2 nimbA	,		-		-		-	-	1.00	-		1.00	1.00	-				,	-		-	-	-		-		3.00
		Trades/Labour/Tech	•	-	-		-		-	-	00.9	-		13.25	16.25	-	,	0.50		,	-		-	-	-		-		36.00
		Supervisor	,		-		-		-	-	1.00	-	-	2.00	4.00	-	,	,			-		-	-	-		-		7.00
		nimbA toirteid latoT	2.00	4.00	0.83	2.71	-		4.00	-	-	2.00	2.00	-	1.00	5.50	11.00	,		,	0.50		-	-	-	2.00	1.00		41.54
ion		Froqqu2 nimbA	•	٠	0.83	0.71	-	•	2.00			2.00				1.50	7.00	'	٠	'	0.50	٠	-	-					14.54
Administration		бочегпапсе	2.00		-		-	,	-	-		-				-	,	,	,	,	-		-	-	-	,			5.00
Adr		Other Professional	,	2.00	-	1.00	-		2.00	-		-	2.00			3.00	2.00	,	,	,	-		-	-	-	2.00	1.00		15.00
		Senior Leadership	•	2.00	-	1.00	-	•	-	-		-	•	-	1.00	1.00	2.00	,	٠	,	-		-	-	-	•	-		7.00
	_	Total Instruction	,	09.0	27.40	31.59	8.34	1.80	0.86	0:30	09.0	-	•	-		-	'	'	2.66	0.10	-	0.50	6.20	1.29	0.43	2.00	-	06:0	85.56
		A3 IstoT	'		21.00	6.79	3.14	•	0.86	-		-	•	-	•	-	'	'	2.66	'	-		9.00	1.29	0.43	2.00	-		44.16
		Youth Care Worker	'	٠	-	5.00	-	•		-		-	•	•	•	-	'	'	'	'	-	•	9.00	-	0.43	2.00			13.43
	ľ	Education Assistant	'	٠	-	1.79	3.14	٠	0.86	-		-	•			-	'	'	2.66	'	-	•	-	1.29	-	•			9.73
	L	Indigenous Liaison	'	-	21.00	٠	-	•	-	-		-	•	-		-	'	'	٠	'	-	•	-	-	-	•	-		21.00
		dΛd	'	09:0	2.00	0.40	0.20	09.0	-	0:30	09:0	-	•	-	1	-	'	'	'	0.10	-	0.50	-	-	-	•	-	0.90	6.20
nstruction		Total Teachers	'	•	4.40	24.40	5.00	1.20	•	•			•	•	•	-	'	'	'	'	-	•	0.20	-	-	•			35.20
Instr		EFF Support	'	•	-	•	5.00	•	-	-		-	•	-	•	-	'	'	٠	'	-	•	-	-	-	1	-		2.00
		Counsellor	'	-	-	7.20	-	1	-	-		-	-	-	•	-	'	'	•	'	-	•	-	-	-	1	-		7.20
	, open	Psychologist	'	1	-	3.70	-	•	-	-		-	1		1	-	'	'	'	1	-	•	-	-	-	1	1	-	3.70
	٩	Speech Path	'	•	-	5.50	-	•	٠	•		1	1	1	1	-	'	'	'	'	-	•	-	-	1	1	1		5.50
		Ponstsisza Bninsed	'	-	-	0 2.00	-	1	-	-		-	1	-	1	-	'	'	'	'	-	•	-	-	-	1	-		0.70
		SPED Resource	'	•	- (	9.00	-	-				-	1	•	•	•	'	'	'	'	-	•	- (	-		1		•	00.9
		Resource Teacher	'	•	4.40	•	-	1.20	•			-	1	•		-	'	'	'	'	-	•	0.20	-		1		-	2.80
		Department / Program	Governance	Administration	Indigenous Education	Student Services	English Language Learning	Curriculum Support	International	French	Information Technology	Student Records	Health & Safety	Transportation	Facilities	Human Resources	Finance	Annual Facility Grant	Strong Start	Ready Set Learn	Classroom Enhancement	OLEP (French)	Community Links	Early Years	Middle Years	Integrated Child and Youth	Feeding Futures	Early Learning and Child Care	TOTAL

## O. Loan Summary

		Loan Number	/ Funding Date			
	Loan 1 Nov 30, 2021	Loan 2 Jul 15, 2022	Loan 3 Jun 15, 2023	Loan 4 Apr 5, 2024	Loan 5 Jul 15, 2024	Total
2024-25 Preliminary Budget:						
Original loan amount	190,000	450,000	480,000	440,000	500,000	2,060,000
Amortization (months)	60	60	60	60	60	60
Interest rate	5.55%	5.55%	5.55%	5.55%	5.55%	5.55%
Payment	38,915	93,239	108,883	101,098	106,420	448,556
Principal reduction	34,008	78,141	89,158	79,377	81,683	362,365
Interest expense	4,907	15,099	19,725	21,721	24,738	86,190
2023-24 Amended Budget:						
Original loan amount	190,000	450,000	480,000	550,000		1,670,000
Amortization (months)	60	60	60	60		60
Interest rate	5.61%	5.61%	5.61%	5.61%		5.61%
Payment	38,915	93,239	108,883	42,134		283,172
Principal reduction	32,154	73,867	84,271	32,044		222,336
Interest expense	6,761	19,372	24,612	10,090		60,836
Payment change (annual):						
Principal	1,854	4,274	4,887	47,333	81,683	140,030
Interest	(1,854)	(4,274)	(4,887)	11,631	24,738	25,354
Total Payment	(0)	0	0	58,964	106,420	165,384

### P. Budget Summary

**		24/25	24/25 Preliminary Budget	lget			23/24	23/24 Amended Budget	get		Change	:
Mission			Onerating /					Onerating /			Operating / Special	pecial
Public Schools	Operating	Special	Special	Capital	Total	Operating	Special	Operating/ Special	Capital	Total	₩	%
OPERATING REVENUE												
Grants												
Ministry of Education - Operating	82,310,535	10,991,222	93,301,757		93,301,757	77,945,580	12,826,762	90,772,342		90,772,342	2,529,415	2.79%
Other Ministry of Education	1,170,038		1,170,038		1,170,038	2,148,760		2,148,760		2,148,760	(978,722)	-45.55%
Provincial - Other	303,976	189,374	493,350		493,350	300,840	211,003	511,843		511,843	(18,493)	-3.61%
Total Grants	83,784,549	11,180,596	94,965,145	-	94,965,145	80,395,180	13,037,765	93,432,945	-	93,432,945	1,532,200	1.64%
Tuition	2,195,000		2,195,000		2,195,000	2,320,000		2,320,000		2,320,000	(125,000)	-5.39%
Other Revenue	270,713	2,089,800	2,360,513		2,360,513	255,000	2,259,596	2,514,596		2,514,596	(154,083)	-6.13%
Rental Revenue	211,650		211,650		211,650	211,650		211,650		211,650	٠	0.00%
Investment Income	650,000		650,000		650,000	650,000		000'059		650,000	٠	0.00%
TOTAL OPERATING REVENUE	87,111,912	13,270,396	100,382,308	-	100,382,308	83,831,830	15,297,361	99,129,191	-	99,129,191	1,253,117	1.26%
Gain on Disposal of Capital Assets				-	•				ı	•		
Amortization of Deferred Capital				3,252,863	3,252,863			,	3,252,863	3,252,863	,	0.00%
STATEMENT 2 REVENUE	87,111,912	13,270,396	100,382,308	3,252,863	103,635,171	83,831,830	15,297,361	99,129,191	3,252,863	102,382,054	1,253,117	1.26%
OPERATING EXPENSE												
Salaries												
Teachers	33,605,925	6,470,383	40,076,308		40,076,308	32,890,590	6,456,598	39,347,188		39,347,188	729,120	1.85%
Principals and Vice-Principals	5,300,483	210,944	5,511,427		5,511,427	5,016,100	181,000	5,197,100		5,197,100	314,327	6.05%
Education Assistants	9,368,900	607,200	9,976,100		9,976,100	9,256,458	798,000	10,054,458		10,054,458	(78,358)	-0.78%
Support Staff	9,502,340	348,331	9,850,671		9,850,671	9,152,230	335,146	9,487,376		9,487,376	363,295	3.83%
Other Professionals	3,043,019	77,250	3,120,269		3,120,269	2,816,662	75,000	2,891,662		2,891,662	228,607	7.91%
Substitutes	3,986,797	132,252	4,119,049		4,119,049	3,986,797	254,395	4,241,192		4,241,192	(122,143)	-2.88%
Total Salaries	64,807,464	7,846,360	72,653,824	-	72,653,824	63,118,837	8,100,139	71,218,976	-	71,218,976	1,434,848	2.01%
Employee Benefits	15,417,392	1,935,716	17,353,108		17,353,108	14,668,818	1,968,948	16,637,766		16,637,766	715,341	4.30%
Total Salaries and Benefits	80,224,856	9,782,076	90,006,932		90,006,932	77,787,655	10,069,088	87,856,743		87,856,743	2,150,189	2.45%
Services and Supplies												
Services	2,721,918		2,721,918		2,721,918	2,519,029		2,519,029		2,519,029	202,889	8.05%
Student Transportation	19,000		19,000		19,000	19,000		19,000		19,000		0.00%
Professional Development and Travel	685,088		685,088		880'589	617,113		617,113		617,113	67,975	11.02%
Dues & Fees	000'66		000'66		000'66	92,000		97,000		97,000	2,000	2.06%
Insurance	200,000		200,000		200,000	195,000		195,000		195,000	2,000	2.56%
Supplies	2,625,467	3,488,320	6,113,787		6,113,787	2,598,123	5,228,273	7,826,396	•	7,826,396	(1,712,609)	-21.88%
Utilities	1,450,154		1,450,154		1,450,154	1,418,821		1,418,821		1,418,821	31,333	2.21%
Interest				86,190	86,190				988'09	98'09	,	
Amortization			•	4,466,222	4,466,222			,	4,461,822	4,461,822	4,400	0.10%
Total Services and Supplies	7,800,627	3,488,320	11,288,947	4,552,412	15,841,359	7,464,086	5,228,273	12,692,359	4,522,658	17,215,017	(1,399,012)	-11.06%
TOTAL OPERATING EXPENSE	88,025,483	13,270,396	101,295,879	4,552,412	105,848,291	85,251,741	15,297,361	100,549,102	4,522,658	105,071,760	751,177	0.74%
Net Operating Surplus (Deficit)	(913,571)		(913,571)	(1,299,549)	(2,213,120)	(1,419,911)	-	(1,419,911)	(1,269,795)	(2,689,706)	501,940	
Allocation of Surplus	1,737,126		1,737,126		1,737,126	2,023,083		2,023,083		2,023,083	(285,957)	
Allocation (to) from Local Capital	(823,555)		(823,555)	823,555	•	(603,172)		(603,172)	603,172	•	(220,383)	
Projected Operating Surplus/(Deficit)	0		0	(475,994)	(475,994)	ľ	•	,	(666,623)	(666,623)	(4,400)	

# Special Committee of the Whole Meeting Tuesday, June 11, 2024



ITEM 6.1 Information File No.

TO: Committee of the Whole

FROM: C. Becker, Secretary-Treasurer A. Wilson, Superintendent, D. MacLean, Dir. Operations

SUBJECT: MSS Replacement Project Progress Review

**1. Summary:** Staff and Make Projects Consultants will review Project presentation to convey next steps, and the Communication and Engagement Plan.

- 2. Background:
- 3. Options:
- 4. Analysis and Impact:
  - 1. Alignment with the **Strategic Plan**:
    - a. Honouring Culture and Territory
    - b. Future Orientation
    - c. Student Centred Learning
    - d. Effective Learning Environments
    - e. Quality Teaching and Leadership
  - Alignment with the Equity Path:
     Q'pethet Ye Tel:exw, Gathering to Understand: A Framework for Creating a Culture of Equity
  - 3. Funding Guidelines, Costing, & Budget Impact
  - 4. Policy, Legislation, Regulation
  - 5. Organizational Capacity
    - a. Risks
      - Organizational
      - 2. Reputational
      - 3. Strategic
    - b. Benefits
      - 1. Organizational
      - 2. Reputational
      - 3. Strategic
- 5. Public Participation:
- 6. Implementation:
- 7. Attachments: MSS Engagement Plan Final

# MISSION SECONDARY SCHOOL

# **ENGAGEMENT PLAN**

June 2024



MAKE

Engagement Plan Mission Secondary School – June 2024

#### Table of Contents

Summary	3
Communications Plan	5
	Summary



#### Engagement Plan

Mission Secondary School - June 2024

#### 1 Summary

The basis of creating this Engagement plan is to develop course of action to best communication with the school community (incl. teachers, department heads, students, parents, etc.), local First Nations groups potential involvement, and any public open house information sessions. The current communications are primarily with the project stakeholders such as Infrastructure BC, the Ministry of Education, and the Mission School District. Information sessions will need to be scheduled and completed with all the groups mentioned above.

#### 2 Introduction

#### 2.1 Background

#### Objectives

The objectives for the project, as outlined in the Project Objectives document, are as follows:

- · Maintain and Enhance the School Identity
- Student Centred Learning
- CommunityIntegration
- Thinking Beyond Today
- Do the Right Thing

#### Current Communication

Current communication has occurred as follows:

- School community has had various meetings and discussions as led by Jim Pearce, Principal.
- City engagement has occurred through 3 meetings, led by Alan Nicholson.
- First Nations and SWSW Advisory group engagement has occurred through 1 meeting with Vivian Searwar,
  District Principal of Indigenous Education, and representatives from local First Nations. The meeting was led by
  Alan Nicholson.
- Public engagement has been largely conducted through online message updates and messaging from the board and local MLAs, etc.

Note that the SWSW Advisory group is the representative body that commonly engages with Mission School District, which represents the Stó:lō, Kwantlen, Leq'á:mel, Matsqui & Sq'éwlets First Nations.

Future engagement is needed to involve the various communities as envisioned below:

Group	Type of Engagement	Objective
School Board	Inform Consult – preliminary thoughts and again once SoR is completed, renaming of school	Provide information and manage expectations
Students (Councils)	Inform Consult – what's important to you (whiteboard session)	Provide information, generate excitement (eventually, when time is right) Share things that have been done at other schools (slideshow presentation – follow-up session)
District Parents (Advisory) Committee	InformConsult - preliminary thoughts and again once SoR is completed	Provide information, reassure on disruption & safety, generate excitement (eventually, when time is right)
Parents	Inform Consult – targeted surveys through Engage Portal	Provide information, reassure on disruption & safety, generate excitement (eventually, when time is right)
Staff Union Representatives	Inform Consult - staff planning areas, EA prep spaces, cleaning staff	Provide information, generate excitement, reassure on moving complexities, secure buy-in, avoid layouts/design that don't work well.
Department Heads	Consult – millwork (standardized) & equipment & FFE details (flexible/customized review process) and layouts only, future-proofing design Inform on the rest	Provide information, generate excitement, reassure on moving complexities, secure buy-in, avoid layouts/design that don'twork well.

Commented [CL1]: Update this

**Commented [CL2]:** Highschool, middle school, and DPAC

#### Engagement Plan

Mission Secondary School – June 2024

Group	Type of Engagement	Objective
SWSW Advisory	Consult – Indigenous Education Centre and Elders area (NLC) – room data sheets, finishes & décor, millwork & equipment, architectural building design elements Consults – for overall facility look/feel, signage language, naming of the school. Inform – on the rest	Provide information, meet expectations for consultation and involvement as part of Truth & Reconciliation healing in itiatives.
First Nation Councils	Consult – Indigenous Education Centre and Elders area (NLC) – room data sheets, finishes & décor, millwork & equipment, architectural building design elements Consults – for overall facility look/feel, signage language, naming of the school	Provide information, confirm engagement process with SWSW Advisory, collect any feedback.  Offer to meet  Manage expectations of budget and voice capturing.
City of Mission	Inform	Provide information, secure commitments to lower risk for design-build RFP competition.
General Public	Inform	Provide information, reassure on disruption & safety,
	Consult – targeted surveys through Engage Portal	generate excitement (eventually, when time is right)
Day care Operator	Consult – millwork & equipment details, including	Provide information, ensure operator's needs are
	exterior area	considered for effective operations.
	Inform-on the rest	

#### 3 Communications Guidelines

Guidelines for developing our communications approach:

- ✓ All messages will be audience-specific
- ✓ Messages will be distributed through an appropriate channel
- The team will communicate what people need to know before they need to know it
- ✓ Communication will be tailored, based on what people need to know
- All critical communications must be approved by Mission School District prior to distribution
- $\checkmark$  Only the Ministry and the board will be able to distribute official press releases
- ✓ The project team will listen and act on feedback

#### 3.1 Target Audience

The listed groups necessitate formal communication throughout the project, including progress updates and participation in information sessions as necessary.

Group	Communication Modes	Lead
School Board	Meetings and correspondence	Secretary Treasurer
Students	Announcements; newsletters; signage     School Open House	School District Staff
District Parents (Advisory) Committee	Meetings and correspondence     Announcements; newsletters; signage	School District Staff
Parents	Announcements; newsletters; signage     Public Open House	School District Staff
Staff Union Representatives	Meetings and correspondence     Announcements; newsletters; signage	School District Staff
Staff	<ul> <li>Same as Students, plus:</li> <li>SoR Prep - Meetings with Department Heads</li> <li>SoR Prep - Meetings with Facilities Staff</li> <li>Design Review - IFC Drawings, site walkthroughs (for customized, complex areas)</li> </ul>	СРО
SWSW Advisory	<ul> <li>SoR Prep - Workshops – for introducing, developing design principles, confirming SoR content.</li> <li>Design Review – IFC Drawings, site walkthroughs</li> </ul>	СРО

Commented [CL3]: Speakwith the board

Commented [CL4]: Duplicate parents

**Commented [CL5]:** Heritage park childcare facility as consult

**Commented [CL6]:** Highschool, middle school, and DPAC

#### Engagement Plan

Mission Secondary School – June 2024

Group	Communication Modes	Lead
First Nation Councils	Update presentation(s)	СРО
City of Mission	Meetings     Written correspondence	СРО
General Public	Public Open House; signage	СРО
Day care Operator	Design Review – IFC Drawings, site walkthroughs	CPO

#### 4 Communications Plan

#### 4.1 Communications Schedule

ID	Event	Frequency	Date(s)
1	Project Team Meeting	Weekly > Bi-Weekly after Award	As required
2	Project Board Meeting	Monthly	As required
3	Signage	Once	Spring 2025
4	Website Updates (announcements)	TBD	TBD
5	Newsletters	TBD	TBD

#### 4.2 Communications Events

ID	Event	Description	Purpose	Frequency	Date(s)
1	School Board Briefing	Presentation to convey next steps	Receive Feedback, Inform board members	3 meetings	[une 11, 2024] November 2024 (before tendering) March 2025 (final Design) January 2026 (start of construction)
2	District Parents Advisory Committee		Receive Feedback, Inform members	2 (meetings)	June 2024
3	Public Open House		Inform public/parents	3x	March 2025 (oncerendering available) 2026 (start of construction) 2028 (6 months prior to opening)
4	School Open House		Inform students	Once	June 2024 (Bluesky) 1 2028 (6 months prior to opening)
5	Department Head Meetings	Workshops – SoR development Page-turn review sessions (IFCs) Site walkthroughs	See Section 2	3-5 meetings	Summer 2024 (3x last week June, bluesky > millwork > follow up) Summer 2026
6	Staff Union Representatives		Receive Feedback, Inform members	2 meetings	(last week June)
7	Facilities Staff Meetings	Workshops – SoR development Page-turn review sessions (IFC) Site walkthroughs	See Section 2	5-8 meetings	Summer 2024 (last week June) Summer 2026 2028

**Commented [CL7]:** 3:30pm w/ Alan cristina and robert

Commented [CL9]: Jim Lead

**Commented [CL8]:** Highschool, middle school, and DPAC

Commented [CL10]: Angus lead

**Commented [CL11]:** Follow up w/ Jim - setup separate meeting

Engagement Plan Mission Secondary School – June 2024

ID	Event	Description	Purpose	Frequency	Date(s)
8	SWSW Advisory	Workshops – SoR development Page-turn review sessions (IFC) Site walkthrough	See Section 2	3-5 meetings	Summer 2024 (when available, after B <mark>bard)</mark> meeting) Summer 2026 2028
9	First Nation Councils	Council presentations	Information and assurance of involvement and consultation	1 meeting per councilas desired	2025
10	City of Mission	Meetings	Secure commitment for de-risking RFP.	1-2 meetings	Summer 2024
11	Daycare Operator	Meetings	Information, feedback on millwork/equipment/FFE only for operations	2-3 meetings	June/ July 2024 2025 - 2028
12	School Board Publicity Event	Public announcements	Positive publicity for board and ministry, build excitement for community, open house w/ display boards, food & drinks	3 meetings	April 2025 (design) 2028 (ribbon cutting) 2029 (ribbon cutting for fields)

**Commented [CL12]:** Vivienne - set up meeting separate





#### School District #75 (Mission)

#### **Special Committee of the Whole Meeting Minutes**

May 28, 2024, 3:30 pm ZOOM + District Education Office 33046 Fourth Avenue, Mission, BC V2V 1S5

Members Present: Board Chair, Shelley Carter

**Board Vice-Chair, Linda Hamel** 

Trustee, Tracy Loffler Trustee, Randy Cairns

Members Absent: Trustee, Jash Bains

Staff Present: Superintendent of Schools, Angus Wilson

Assistant Superintendent, Karen Alvarez

Director of Finance, Derek Welsh Director or Operations, Dana MacLean

Manager, International Education, Terri Szlovicsak

MTU President, Shannon Bowsfield MPVPA Co-President, Lisa Clarke CUPE President, Nansy Gibson

**Executive Assistant, Ilona Schmidt (Recorder)** 

#### 1. CALL TO ORDER

MOVED and Seconded THAT Derek Welsh be appointed as an Acting Secretary-Treasurer until June 10, 2024 (or until the return of the Secretary-Treasurer).

#### CARRIED

The meeting was called to order at 3:30 pm by the Chairperson.

This meeting and Mission Public School District is located on the Traditional, Ancestral, Unsurrendered, and Shared territories of Stó:lō people, of Leq'á:mel, Semá:th, Máthxwi, Sq'éwlets and Qwó:ltl'el First Nations, stewards of this land since time immemorial.

Halq'eméylem is the language of this land and of Stó:lō ancestors. The place from where Halq'eméylem (Upriver dialect) originates is Leq'á:mel. The language comes from the land, and it has been this way since time immemorial.

Regrets for not attending from Trustee Bains and Secretary-Treasurer Becker.

#### 2. ADOPTION OF AGENDA

MOVED and Seconded THAT the Agenda be adopted as presented.

#### **CARRIED**

- 3. DELEGATIONS/PRESENTATIONS
- 4. CURRICULUM
- 5. UNFINISHED BUSINESS

### 5.1 <u>2024-2025 Preliminary Budget Draft Information</u>

MOVED and Seconded THAT this budget as presented with the reduction options be forwarded to the June 18, 2024, Board of Education Public Meeting for approval.

#### CARRIED

Continued discussion from the previous week. We had an unfunded balance of \$2.1 million, which is estimated to be closer to \$1.4 million once all labour settlement funding is announced.

Staff provided options to reduce spending by \$400,000, to leave us with approximately 1.8% of contingency funds.

The Board requested to spread the reductions evenly across the board.

Reducing estimated cost of EAs by \$100,000, based on the forecast for the current year (no reduction of FTE).

Reducing transfer to local capital \$50,000.

Reducing non-enrolling teaching FTE \$125,000.

Delay hiring Labour Relations Specialist \$125,000.

This year, we have hired more EAs.

Overall, we are forecasting to use approximately \$1 million from the surplus this year, which is better than budget.

If we need to hire additional EAs in the fall, there may be additional related funding as well.

- p. 12 Non-enrolling teachers related to restored language
- p. 19 District admin increase related to Feeding Futures, Early Learning, Indigenous VP, all funded positions

All Trustees have enough information and are in agreement with the information provided.

#### 6. STAFF REPORTS

#### 7. NEW BUSINESS

#### 8. MINUTES OF PREVIOUS MEETINGS

- 8.1 Special Committee of the Whole Meeting Minutes, May 14, 2024
  - p. 30 reference to P.12 (add the page for reference). Refer approval of minutes to next meeting.

#### 9. INFORMATION ITEMS

#### 10. ADJOURNMENT

MOVED and Seconded that the Board adjourn the meeting.

#### **CARRIED**

The meeting adjourned at 4:00 pm.

Secretary-Treasurer	Chair, Board of Education
The minutes were approved on [DATE] at the [NAME] meeting.	